Webinar Series

Retail Media

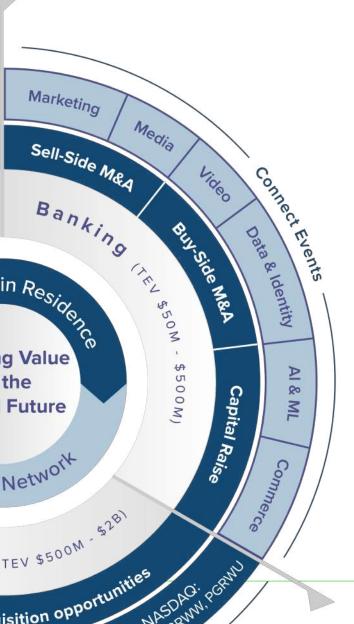
The Consolidation of a New Era

Hosted by Sam Thompson, Senior Director, Progress Partners Brett Chatfield, Associate, Progress Ventures





Relevant Experience



Recently completed mandates



Sam Thompson Senior Director

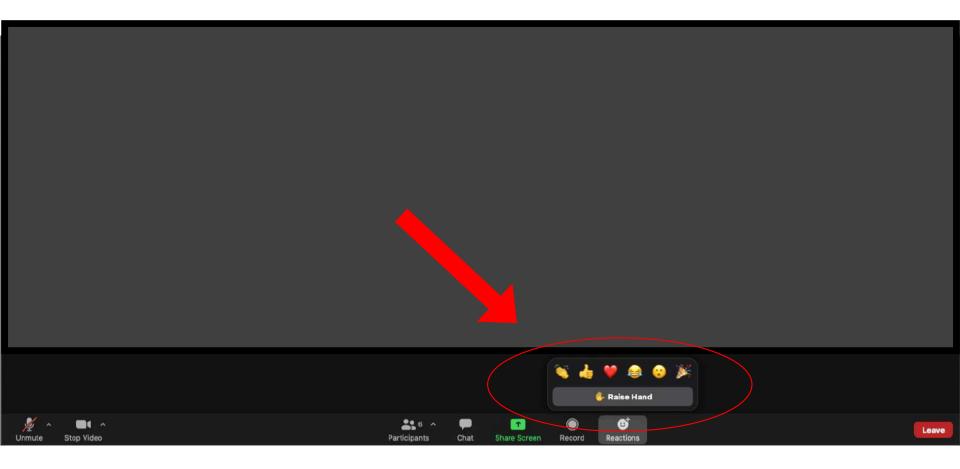
Progress Partners



Brett Chatfield Associate

Progress Ventures

Please Raise Your Hand!





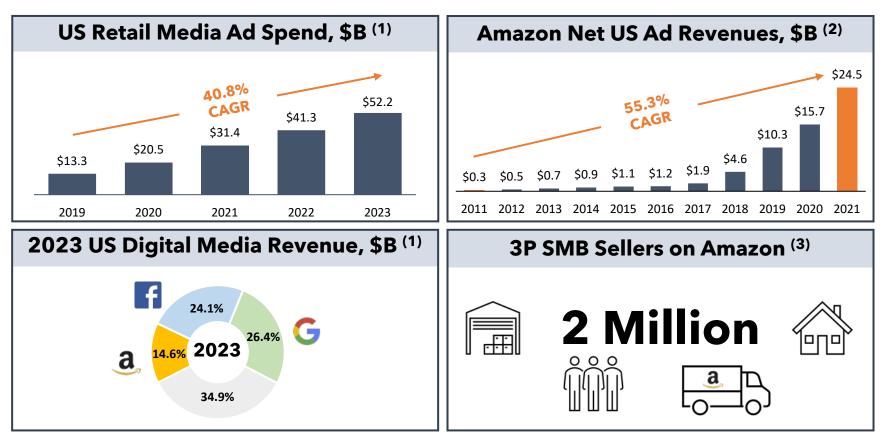
Retail Media

The Consolidation of a New Era

Retail Media – By the Numbers

"The \$100 Billion Media Opportunity for Retailers"

- BCG



Retail Media – Now Driving Digital Advertising

What is Retail Media

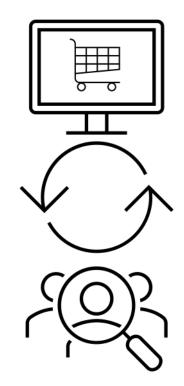
- → Defining commerce media and retail media
- \rightarrow Retail media's evolution

The Retail Media Market

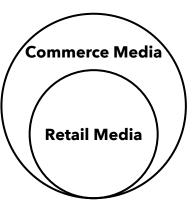
- \rightarrow Retail media today
- \rightarrow Key players in the market
- \rightarrow How and where retail media exists
- → Seller universe

Growth Drivers

→ Future opportunity



What is Retail Media





Retail Media vs. Commerce Media

Commerce Media is the broader link of content and commerce by connecting audience impressions with transactions



Commerce Media <u>Then</u>: Affiliate Marketing



3 - Purchase

Commerce Media <u>Now</u>: Closing the Loop Between Impressions and Transactions



Digital Retail Media ("Retail Media")

A subset of commerce media, Retail Media is real-time ads served across search, display, and product pages within a retailer's site

Why It's Popular:

- Ι. Low Funnel - online retailers are filled with high-intent shoppers looking to purchase
- <u>Privacy Protected</u> retail media leverages privacy compliant first-party data П.
- III. <u>Non-Intrusive</u> - shoppers barely notice they're viewing ads at all
- Link to Transaction clear ROI for advertisers IV.

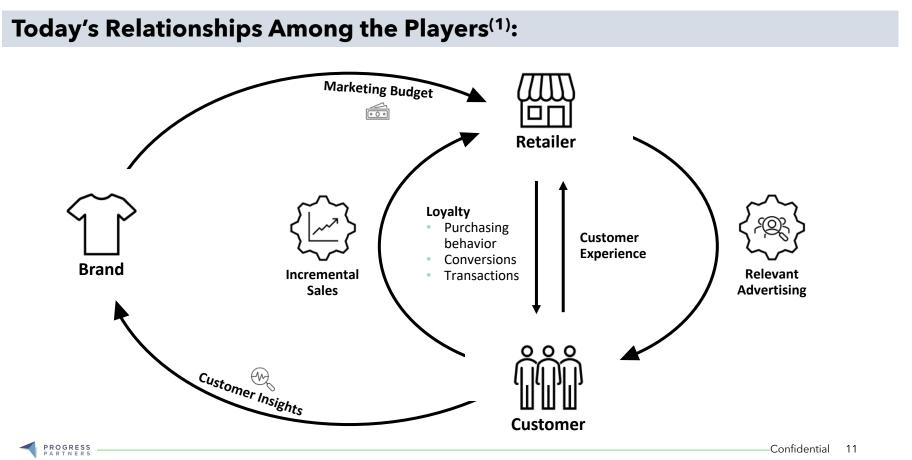
Search Results Banner Ads Coupons American Journey Active Life Formula Salmon, Brown Rice & \$14.46 \$45,07 Vegetables Recipe Dry Dog Secols Ranker C Food, 28-lb bag Paper Mate InkJoy 22pk Gel Uni-Ball 9pk 207 Plus+ **** 1167 Pers 0.7mm Medium Tip Retractable Gel Pens 0.7mm **Featured and Promoted Items** Multicolored Black ani-dagt \$49.99 \$17.84 \$8.99 Save Extra 35% Off on First Sale ends toda Buy 5 get 1 03% off select Order Best Overall reaction with Red Card or 235 of tee shipping with FedCant or 835 or Joe Bacala's North End Sandwic... 🏅 Viga Eatery PROGRESS -Confidential 10

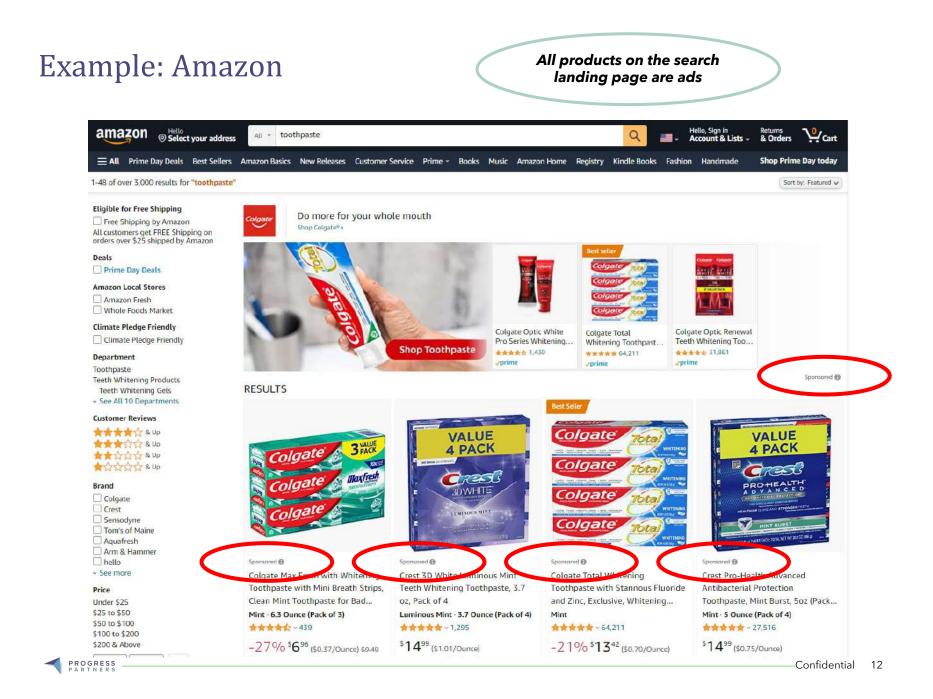
What It Looks Like on the Retailer's Site:

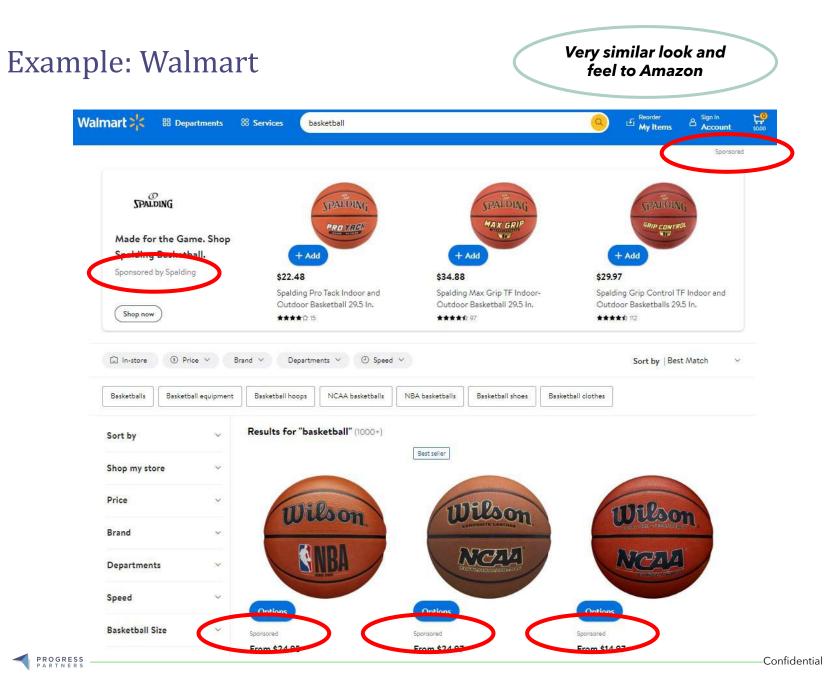


Media Becomes an Integral Part of the Retail Value Chain

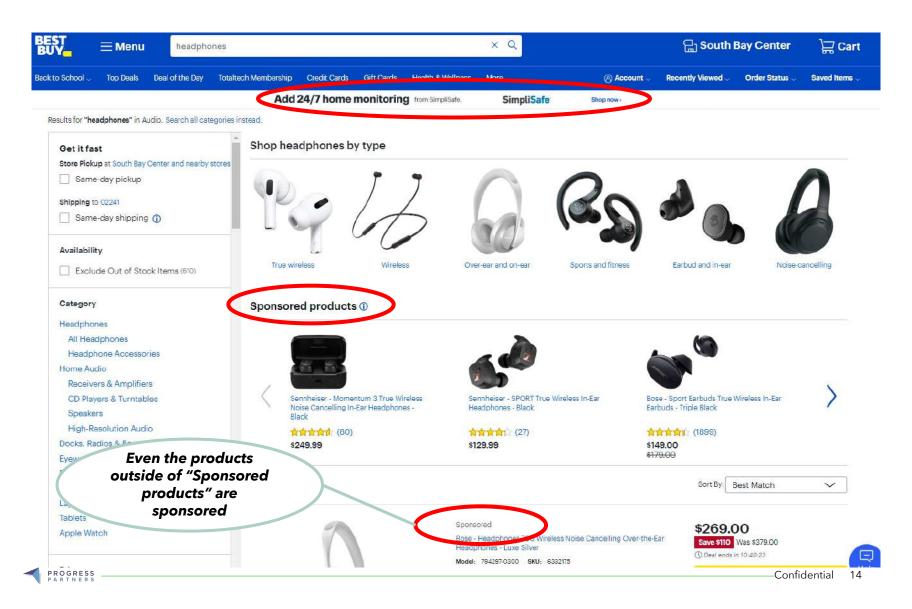
The retail media ecosystem will focus on maximizing the value of customer relationships through first-party data, creating a flywheel to drive further growth







Example: BestBuy



Ads Are Everywhere!







Coleman 4-Person Instant Pop-Up Tent 1 Room, Green

***** 143

Save with W+:











Loco Taqueria & Oyster ... \$0.49 Delivery Fee • 15–30 min



Severe Cold PowerFast Fizz Effervescent Tablets Sparkling Original - 20 Ea ***** ²⁰⁸ ©FSA

Offsite Ads

Offsite ads are ads purchased by the retail media network on behalf of the advertiser that direct potential purchasers to the sponsored item on the retailer's site.



"Our surveyed **companies [advertisers] allocate** 30 percent of their spend with retailers to onsite ads, **45 percent to offsite**, third-party sites and apps, and the remaining 25 percent to direct marketing and in-store marketing."(2)



Retail Media's Evolution



The Evolution of Retail Media: Amazon Set the Stage

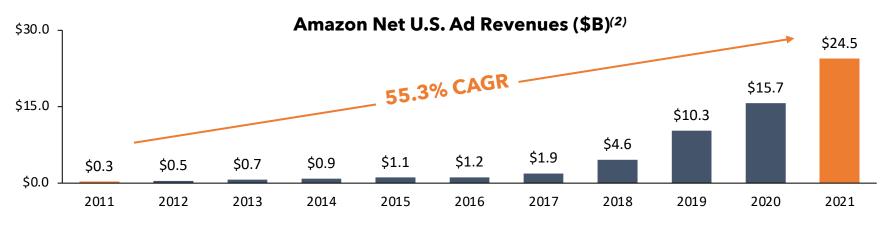
2012 - 2016

2017 - 2019

Amazon was the first major online retailer to implement a retail media network; eBay followed, but was unable to adapt as quickly as Amazon⁽²⁾

 Amazon forecasts its ad business could reach **\$40B+** by 2023, establishing itself among the digital advertising giants

2020 - Present



1). eMarketer 2). Lek

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The Evolution of Retail Media: Amazon Set the Stage

2012 - 2016

> 20

2017 - 2019

2020 - Present

 As Amazon's retail media business began eclipsing \$1B in 2016, a few other large retailers took note and began rolling out their own media networks



 Branded as Walmart Connect, it has created the ability to correlate online and in-store activity for advertisers



 Rebranded as Roundel 3 years after its launch in 2016, and has since partnered with Disney to inform CTV ad buys

Target wants to build a media business to rival Amazon

May 3, 2019 | By Hilary Milnes



First to expand outside traditional retail, and has since grown to be used by over 2,000 brands



The Evolution of Retail Media: Media is Everywhere

2012 - 2016

2017 - 2019

2020 - Present

- Today, retail media networks have grown to exist everywhere, driven by growth in eCommerce with further acceleration from Covid-19 and regulatory privacy tailwinds
- Previously, advertisers were challenged to connect their ad spend to actual purchases
- Retail media allows brands to better serve their customers through more relevant offers and incentives while adhering to data privacy
- It now expands beyond retail media networks and into any owner of first-party data and customer touchpoints - hospitality, travel, automakers, banks

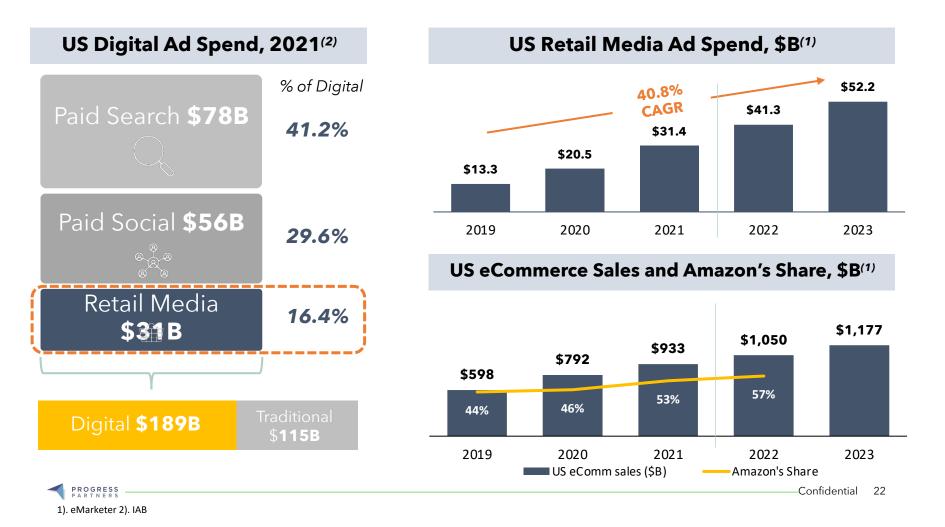


Market Overview



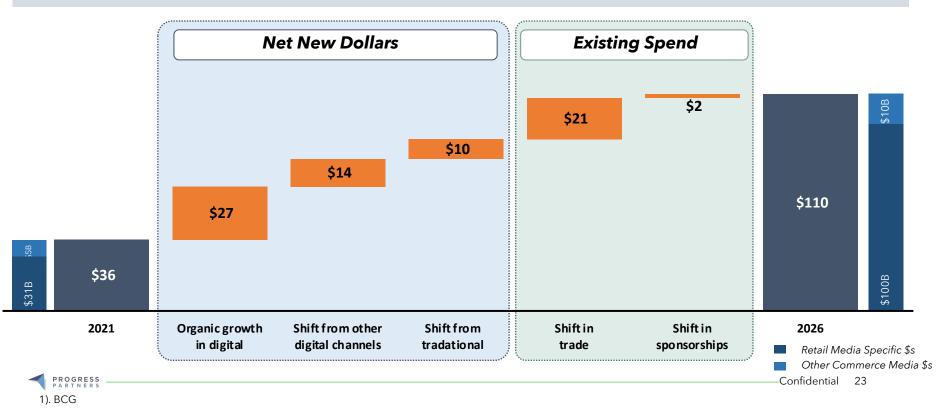
Retail Media is Now the Third Largest Digital Channel

Fueled by continued growth in eCommerce, retail media is the fastest growing form of digital advertising, and now represents the third largest digital channel



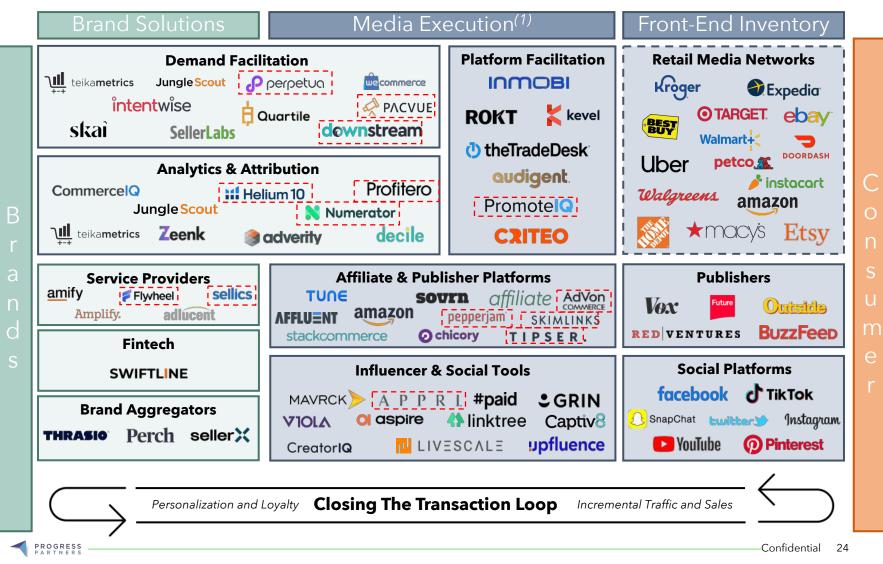
Retail Media Will Continue to Drive Commerce Media

- Retail media is driving brand spend from brick and mortar to digital by offering upper funnel awareness placements to trade marketing teams
- Trade spend, or the money that brands spend to promote their products at retail locations (volume pricing, slotting fees), is now moving to retail media networks



US Commerce Media Market Growth Bridge, \$B⁽¹⁾

Key Players in the Commerce Media Ecosystem



Representative RMN DSP and SSP landscape

Various RMNs have taken various approaches to DSP and SSP partnerships

RMN	DSP	SSP
amazon	In-House	In-House
Walmart+<	theTradeDesk	In-House (via ເວັດອາຫຼາຍກ່ຣງເ ຊັ ດກຸ່ມກຸດder
	yahoo! A PACVUE	
Kroger	PACVUE Skai	In-House

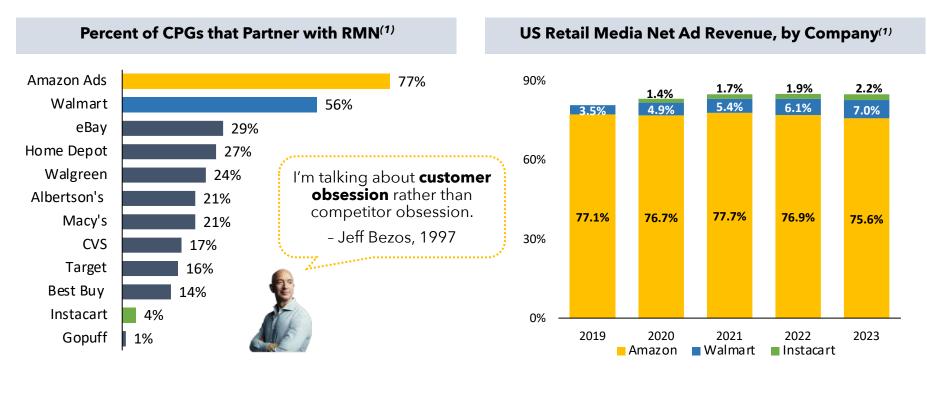
- For comparatively smaller scale RMNs who haven't built or acquired an exclusive DSP / SSP, it is common to partner, sometimes exclusively, with DSPs to provide programmatic bidding
- Most large RMNs have built out in-house SSPs, or have made the acquisitions to bring the SSP capabilities in-house – for example, Walmart acquired the ad Server Thunder and SSP Polymorph Labs in 2019⁽¹⁾



Retailers

Although CPGs utilize a variety of retailers to sell goods utilizing through their retail media networks, the majority of advertising revenue is owned by Amazon due to its eCommerce market share, focus on the customer, and ability to leverage data

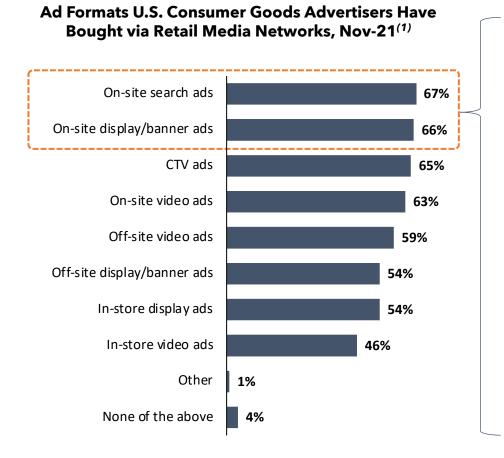
• The value of a retail media network largely depends on the strength of the consumer relationship; focusing on the centralization of data, audience-building capabilities, and generating APIs to automate and integrate the value chain will be paramount

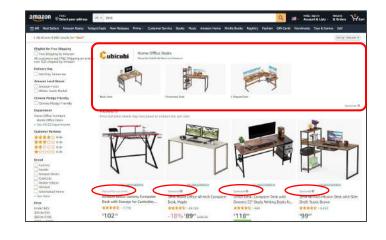


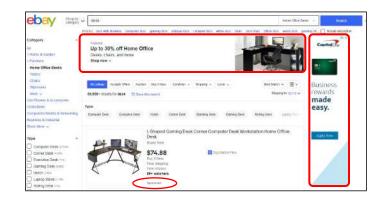
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Search and Banner Ads Drive Retail Media

Sponsored product ads (search ads) are the most common and effective type of pay-per-click marketing tool due to their native look akin to organic search results









Brands Look to Drive ROI When Advertising on RMNs

Retail media marketers need several capabilities to demonstrate ROI:



Traffic: Brands want to assess the quality of traffic in which the visits of the site are meeting the marketing objectives of the brand and will drive sales⁽¹⁾



First-Party Data: Brands want to leverage first party data for insight and data-driven marketing tactics⁽¹⁾



Platform Experience: Brands want to easily advertise on platforms, as they care about ease of use, ad relevance, ad load and an ability to advertise in a variety of formats⁽¹⁾



Targeting and Measurement: Brands look for audience targeting, off-site targeting, closed-loop sales attribution, return on ad spend (ROAS) and reporting metrics/KPIs⁽¹⁾

Traffic scale 4.35 Traffic quality 4.32 Audience targeting capabilities 4.28 Advertising relevance 4.27 Omnich an nel purchase data 4.24 First-party consumer data 4.24 Return on ad spend 4.23 Reporting metrics and KPIs 4.22 Platform ease of use 4.15 Closed-loop sales attribution 4 06 Variety of ad formats 3.98 Advertising load 3.9 Off-site targeting capability 3 81

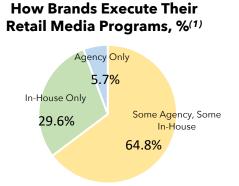
Retail and eCommerce giants have a unique competitive edge due to their scale, but new entrants can also leverage their first-party customer data to stay in the game

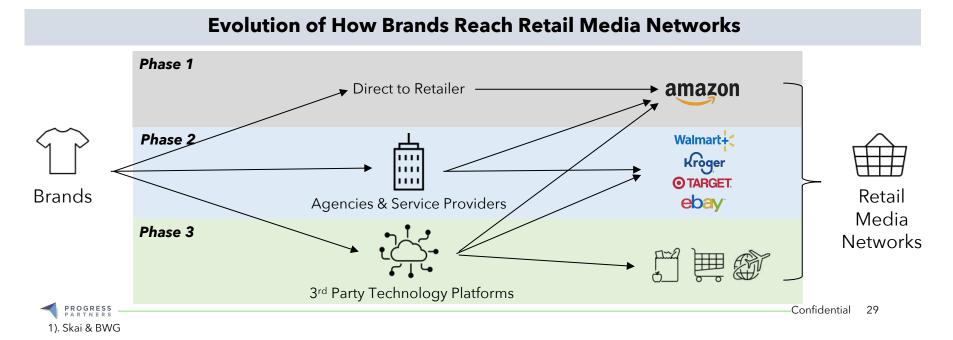
Most Important Attributes to Advertisers⁽¹⁾

Agencies Help Brands Diversify their RMN ad Spend

Today, brands lean on agencies & service providers to help execute their strategies

- Historically, brands were solely focused on Amazon; as more retail media networks have been built out, it has become difficult for brands to completely manage in-house
- Advancements in technology will help brands not only connect across various RMNs, but also integrate their data throughout the value chain





Amazon's Seller Universe

Amazon's 3P sellers now accounts for nearly 60% of the company's retail sales⁽¹⁾



- 20 years ago, Amazon made the decision to open its marketplace to 3P sellers, aiming to create a win for both small businesses and customers through increased product selection, low prices, and fast delivery
- Recently, Amazon announced its intention to scale back its private label businesses; in 2021, Amazon's private label brands accounted for ~1% of sales (\$4.7B), seemingly under-monetized to Apple's App Store and Google Search Ads



The Future of 3P Sellers

Retail media networks could open the door for 3P sellers into other ecommerce marketplaces that have been dominated by private label and large brands

- Utilizing third-party sellers is attractive as it carries virtually no inventory risk for its own private label business, retailers must store, import, and liquidate inventory
- Fueled by retail media networks, 3P sellers are now seeking to tap into other online ecommerce giants



Walmart Aims to be the Next Big Media Network

Walmart is Amazon's largest competitor and closing in quickly, however Walmart has significantly less online customers and third-party sellers than amazon

- Amazon's traffic scale drives much of its success while Walmart's traffic scale is significantly smaller than Amazon's
- In June 2022, Amazon received 3.61B visits to its website, the 9th most out of any website globally. Walmart received 652.5M, 64th most globally



Walmart Partners with Shopify to Grow its Seller Network - 2020



The partnership granted access to Shopify sellers to apply to become sellers on Walmart.com, opening a 1M+ ecosystem of third-party sellers to begin selling on Walmart's platform

 In 2020, Walmart made its first partnership with a commerce platform, which empowered SMBs to sell through its online marketplace



The Future of Retail Media



Amazon's Retail Media Network

Amazon has demonstrated the benefits of building out an extensive Retail Media Network; in 2021, 68% of the company's overall profits came from advertising⁽¹⁾





1). BCG 2).Mckinsey 3).Skai 4). WPromote

Challenges for Network Providers

Building a successful retail media network comes with challenges; if addressed correctly, it's not too late for newer entrants to get into the game



Online scale constraints:

Retail media networks are constrained by the scale of their eCommerce business⁽¹⁾



Underpowered tech and capabilities:

To build and refine the necessary deep data, targeting, optimization and attribution capabilities in-house can be expensive and take time⁽¹⁾

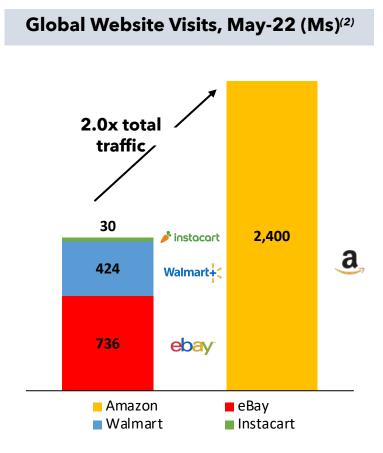


Lack of 1-to-1 shopper engagement:

Many retailers still lack the proper measurement, repeat engagement and transaction data⁽¹⁾

Inability to close the loop:

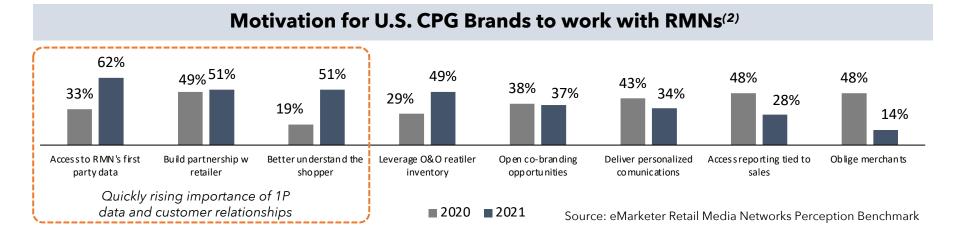
Properly tracking digital advertising (and in-store) media exposure with sales transactions⁽¹⁾



Solutions for Network Providers

Network providers can take the following steps towards a successful RMN:

- **Deepen customer touchpoints and harness data assets** tracking preferences, shopping history, and click behavior to optimize networks⁽¹⁾
- **Pursue ad inventory expansion** seeking off platform partnerships
- Leverage third-party technology platforms to get up and running fast through an internal team to drive strategy, manage operations, and guide technology⁽¹⁾
- Digitize and modernize the in-store advertising experience⁽¹⁾
- Integrate all eCommerce and in-store advertising placements under a coordinated business teams – reducing friction in the customer journey⁽¹⁾



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Solutions for Advertisers and Publishers

Given the rapid growth in retail media, both advertisers and traditional publishers will need to develop strategies to adapt to the changing media landscape

Solutions for Advertisers



Create Partnerships

→ Work with RMNs across several networks

Focus on the Big Picture

→ Optimize spend holistically across various networks and mediums

Set Expectations

 \rightarrow Focus on ROAS and set high expectations for RMNs

Gain New Business Insights

 → Leverage data-driven results to uncover insights such as new audiences and customer preferences

Solutions for **Publishers**(1)



• Act Like a Retailer

 → Build eCommerce capabilities or create a marketplace to understand customer behavior

Engage with Lower Funnel

→ Create interactive and engaging experiences to target audiences with specific purchase intent

Partner with RMNs

- → Share data and cocreate content with RMNs to utilize their inventory
- → Supply RMNs with new marketing content to boost engagement



Privacy Regulation and Private Privacy Monopolization

Changes in privacy regulation, both by governments and corporations, will continue to reprice the ad market, increasing the appeal of onsite retail media as more traditional digital strategies struggle to perform

California CPRA

The California Privacy Rights Act, which expands the California Consumer Privacy Act, will become "operative" January 1, 2023. Enforcement will begin July 1, 2023 ⁽¹⁾.

When the act goes into effect, "most personalized advertising will no longer be possible in California" ⁽²⁾.

The CPRA initiates momentum towards privacy regulation on the federal level and in other states.

Apple ATT

In April 2021 Apple introduced App Tracking Transparency, effectively giving users the ability to opt out of targeted advertising on iPhone ⁽³⁾.

Most users did opt out, significantly reducing the efficacy of ad targeting on the platform ⁽³⁾.

Advertiser ROI has fallen by almost 40% and mobile ad spend by $25\%^{\prime\prime}\,{}^{\rm (4)}.$

- Meta expects Apple's privacy changes will cost them \$10B in revenue in 2022 ⁽⁴⁾
- Recent Apple job listings indicate they may be building a DSP ⁽⁵⁾
- Apple, Google, and Meta will be direct competitors in the development of AR/VR technologies

Future Opportunity



Retail Media is a Paradigm Shift in Digital Advertising

Retail Media is Massive
 \$52B US Retail Media Ad Spend, 2023 Retail Media was the third largest digital advertising channel in 2021⁽¹⁾ In 2021, it accounted for 16.2% of all digital ad spend, or \$31.4B of the \$189B spent on digital advertising⁽¹⁾
Retail Media Ads are Effective
<i>High-Intent</i> <i>Shoppers</i> For brands and sellers, RMN advertising is highly effective; search and banner ads are strategically placed close to the point of sale and driving ROAS
Amazon Dominates Retail media
 Amazon will own 14.6% of US digital ad revenue by 2023⁽²⁾ In 2021, Amazon's ad revenue reached \$24.5B (approx. 68% of its profits), as the company accounted for 77.7% of total US retail media ad revenue⁽²⁾
Data and Analytics Still Developing
 RMNs are filled with first-party audience data Tracking, measurement, and analytics of this data is still underdeveloped and often not properly shared with brands and sellers need ROAS
3 rd Party Tech Will be Key
 For brands and sellers, the variety within RMNs is a confusing and difficult landscape to navigate; third-party providers who can help brands and sellers navigate this landscape will play a major role in the industry's growth
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Where We're Looking for Opportunity

Area	Opportunity	Key Players
Data, Identity, Measurement, and Analytics	 Secure collection, management, and use of first-party consumer data to drive competitive advantages and improve targeting, segmentation, and identity Synthesize channel analytics (both owned and paid) and customer databases to assess opportunity and calculate return 	teikametrics Zeenk /LiveRamp Skai theTradeDesk Cudigent Skai theTradeDesk Skai
Application of AI and ML	 Leverage AI and ML to provide real- time analytics such as consumer patters and understand why certain strategies are successful Application of video - retail video ads achieve a 7.5x higher CTR than static ads while promoting storytelling⁽¹⁾ 	LeikametricsometricoudigentPromotelQSkaiCRITEO
Brand and Seller Optimization	 Third-party technology tools providing real-time optimization across networks APIs to automate and integrate cross-functional areas of the value chain, both internally and externally 	Likametrics Lungle Scout Parpetua ↓ teikametrics SellerLabs ACVUE intentwise Helium 10
Network Providers	 Enabling the creation and management of retail networks for the supply-side 	CRITEO CETOPIA kevel Index Exchange Confidential 41

1). Moloco Progress Ventures Portfolio Company

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