

AUTOMOTIVE VENTURES

AUTO INTEL REPORT \\ MAY 2022

INTRODUCING: THE AUTOMOTIVE VENTURES DEALERFUND

The new Automotive Ventures DealerFund will help auto dealerships navigate through the next decade of unprecedented change and participate financially in the AutoTech startups they help to grow.



Learn More

MAY 2022

AUTURIS VENTURIS MIEL RIERORT It's a good time to be an auto dealer.

2021 was the most profitable year ever for dealers, and 2022 is tracking to be 15% to 35% better than last year.

The public markets have taken a beating, which has weighed on many of the components of our Mobility Index.

We have new employees to announce at Automotive Ventures, and we are currently on the "road show" for our new DealerFund. I hope to see many of you in your cities as we traverse the country.

Thanks as always to you, our 4k+ loyal readers, and please send me a note if you have thoughts on how we can improve the Intel Report.

Many thanks,

Steve Greenfield steve@automotiveventures.com



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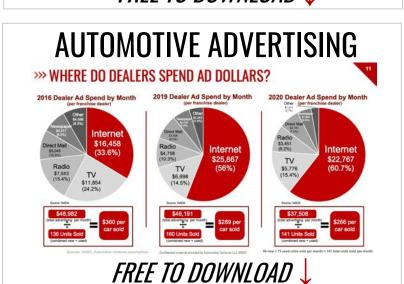
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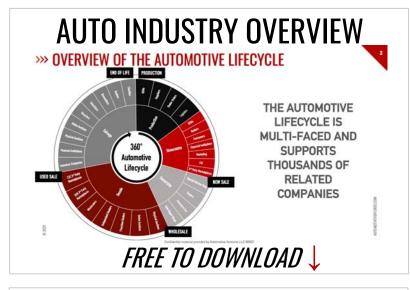
- 44 TRANSACTIONS
- 59 COMPANIES TO WATCH

>>> WHITEPAPERS AVAILABLE













>>> THEY SAID IT



"In the first quarter, over 97% of **Driveway transactions were** incremental with consumers we had never transacted with in the past 15 years and the average shipping distance of approximately 920 miles. Amidst this growth, our average Google review was 4.6 stars, driven by our focus on building the business sustainably and earning consumer trust for the entire vehicle ownership life cycle."

- Lithia Motors CEO Bryan DeBoer

>>>THEY SAID IT



"The acquisition climate remains robust, and we continue to add to our pipeline, which sits now at over \$15 billion. We have not altered our return thresholds of 15% to 30% of revenue or 3x to 7x normalized EBITDA and are confident in our ability to find partners excited to join us at reasonable prices."

- Lithia Motors CEO Bryan DeBoer

>>> THEY SAID IT



"Driveway now offers the largest selection of negotiation free new and used vehicles, deliverable anywhere in the country. Different than our traditional or e-commerce peers, our new vehicle inventory represents all major brands and selection of used vehicles ranges from certified used vehicles to 20-year-old value autos. These offerings were designed to attract a full spectrum of consumer affordability and full life cycle of after-sales experiences, creating the largest TAM of any single company and personal mobility. Considering our growing physical network of over 1,100 associates distributed across North America focused on procuring used vehicles, our design is quite difficult to replicate or compete with."

- Lithia Motors CEO Bryan DeBoer

> IN THE NEWS,

Car Prices Expected to Remain Elevated in 2022, Prolonging Buyer Pain THE WALL STREET JOURNAL. Apr 16, 2022

in company history Apr 27, 2022

Penske Automotive delivers most profitable quarter **Automotive News**

Dow tanks 900 points, as S&P 500, Nasdaq post Worst month since March 2020 Apr 30, 2022 The Washington Post

The latest numbers on the microchip shortage: Production loss tops 1.5 million

Apr 25, 2022

Automotive News

AutoNation first-quarter net income soars

Apr 21, 2022

Automotive News

Carvana rivals rethink ADESA

Apr 25, 2022

Automotive News

Carvana, Once a Market Darling, Forced to Turn to

THE WALL STREET JOURNAL. **Apollo for Cash**

Apr 27, 2022

©CBS NEWS Apr 27, 2022

Ford Motor loses \$3.1 billion due to chip

'Mr. Lithium' Warns There's Not Enough **Battery Metal to Go Around Bloomberg**

Apr 22, 2022

shortage and Rivian

Hertz Agrees to Buy 65,000 Electric Vehicles From Polestar

THE WALL STREET JOURNAL. Apr 4, 2022

Tesla No Longer Allows Lease Buyouts on Any Models cars.com

Apr 20, 2022

Rental Companies Struggle to Replenish Fleets Amid COVID

Apr 20, 2022

WARDSAUTO.

>>>THEY SAID IT



"In regard to our fourth quarter online metrics, approximately 11% of retail unit sales were online, up from prior year's quarter of 5%...Approximately 55% of retail unit sales were omni-channel sales this quarter, up from 51% in the prior year's quarter."

- CarMax CEO, Bill Nash

>>> THEY SAID IT



"I would like to highlight 4 key areas of focus for FY '23:

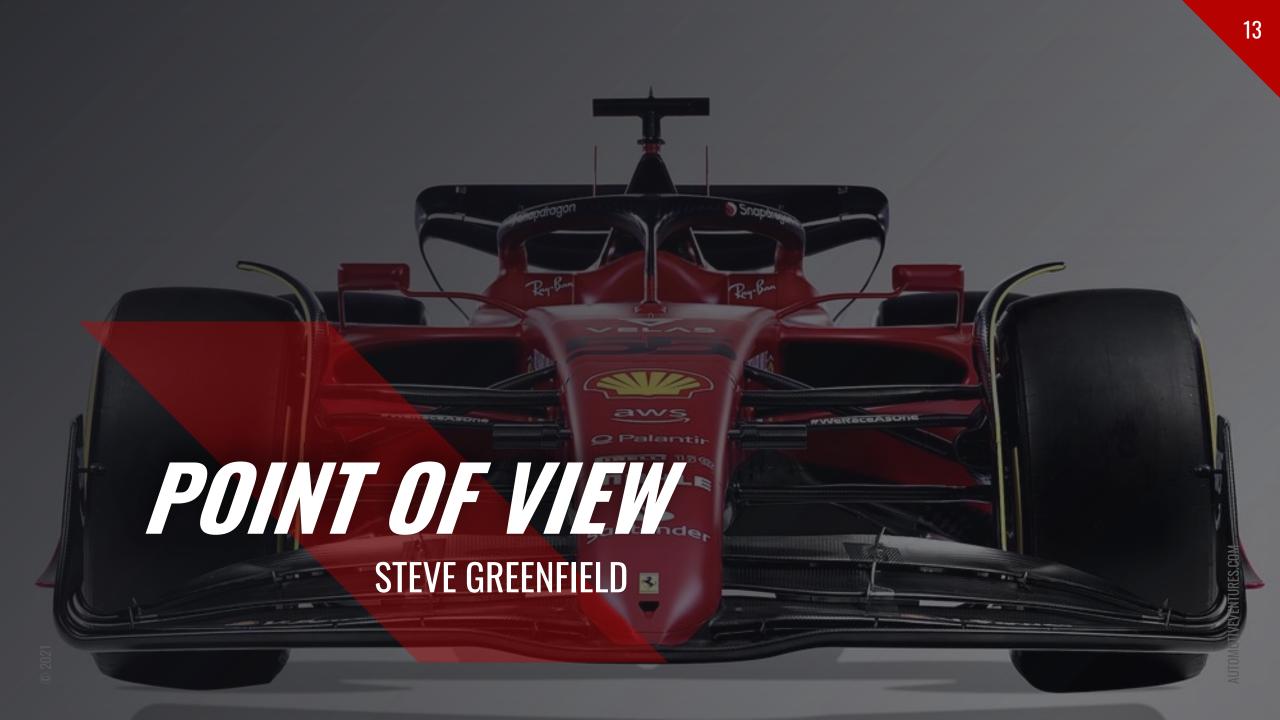
First, we are deploying a more sophisticated version of our finance-based shopping capability that enables real-time decisions and offers our customers the ability to pre-qualify for a loan with no impact to their credit score.

Second, adding self-service capabilities to enhance instore interactions, including appraisals and express pickups.

Third, growing vehicle acquisition through attracting new customers and pursuing partnerships as we expand our appraisal offering to dealers and other businesses.

Fourth, continuing to leverage data science, automation and AI to improve efficiencies and effectiveness across our buying organization, business offices and CEC."

- CarMax CEO, Bill Nash



>>> POINT OF VIEW

IT'S A GOOD TIME TO BE AN AUTO DEALER

For this issue of the Intel Report, I had a chance to examine the performance of the publicly-traded auto dealer groups, and I've included a few slides to support my case. By pretty much any characterization, dealers have navigated through first COVID and then a global microchip shortage in stellar fashion. Front-end and back-end gross profit per unit sold are at historical highs, while they've also found ways to successfully reduce operating costs.

The most importantly lesson to be learned through all of this may be how artificially reducing supply allows for more profit realization for the seller of the scarce good. According to NADA, 2021 average dealership total sales set a record, topping

\$71 million.

And the good times seem positioned to continue to roll throughout 2022. Public groups have recently reported their Q1 2022 numbers, and they continue to experience record profitability.

J.D. Power forecasts that full-year 2022 profitability for dealers will be 15% to 35% higher than in 2021.

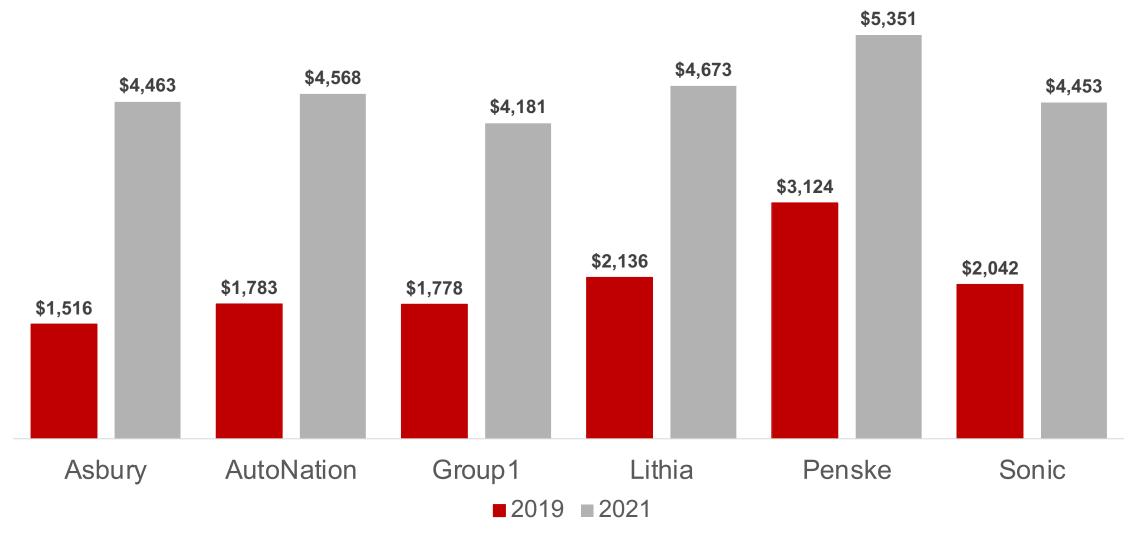
BUT THERE ARE WARNING SIGNS ON THE HORIZON

Dealers are facing more uncertainty about the future than ever before and will need to be on their best game as inventory levels normalize and many of these industry dynamics begin to affect their businesses. This juxtaposition of record high profitability with heightened levels of uncertainty around the future is the exact reason that we've launched the new Automotive Ventures DealerFund, which will harness the collective wisdom of dozens of dealership owners into investment areas for the new fund. Dealers participate in the financial upside while investing in new technology products that benefit their operations.

I've been on a bit of a roadshow visiting dealers to support the new fund, and I've included a calendar of my upcoming trips. Let me know if you happen to be in one of the cities I'm visiting; it would be my pleasure to drop by your store for a visit.

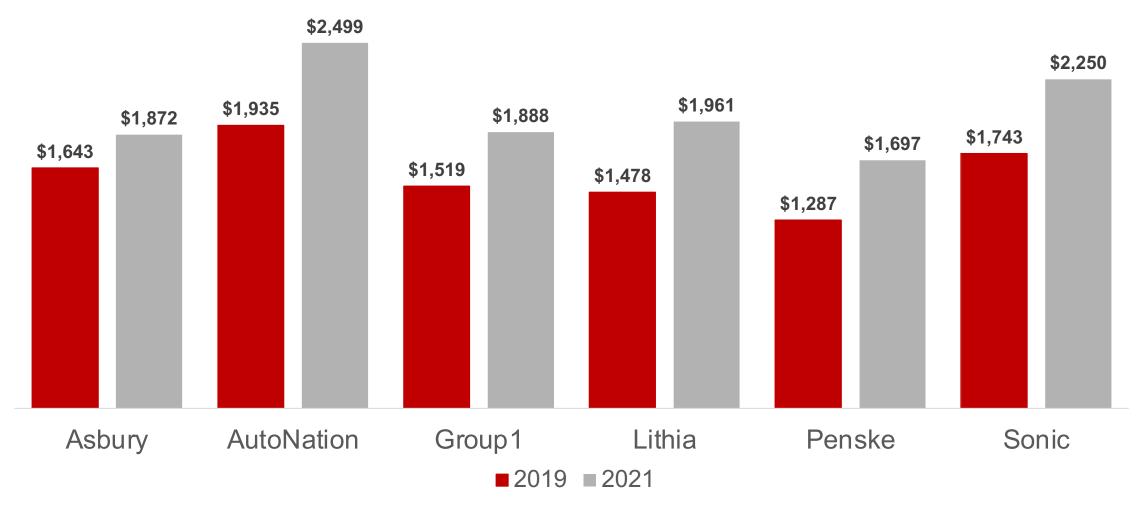
>>> DEALERSHIP FRONT-END GROSS PROFIT PER UNIT SOLD

New vehicle shortages have led to dramatically more gross profit per new car sold



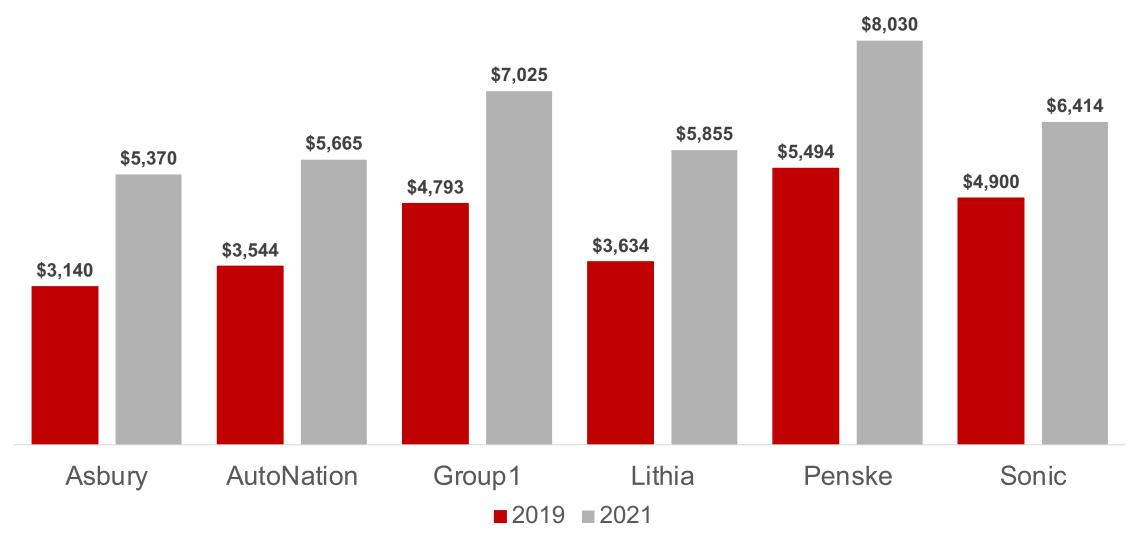
>>> DEALERSHIP BACK-END GROSS PROFIT PER UNIT SOLD

Dealer have found creative ways to drive more financing and F&I profitability per unit sold



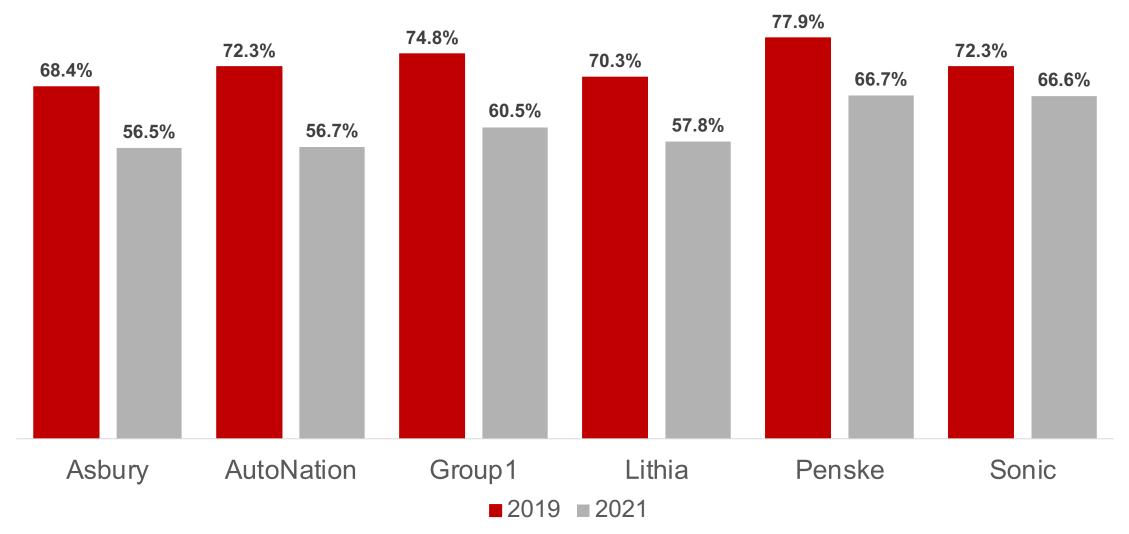
>>> DEALERSHIP TOTAL GROSS PROFIT PER UNIT SOLD

Record front-end and back-end profits have delivered record profitability per unit sold



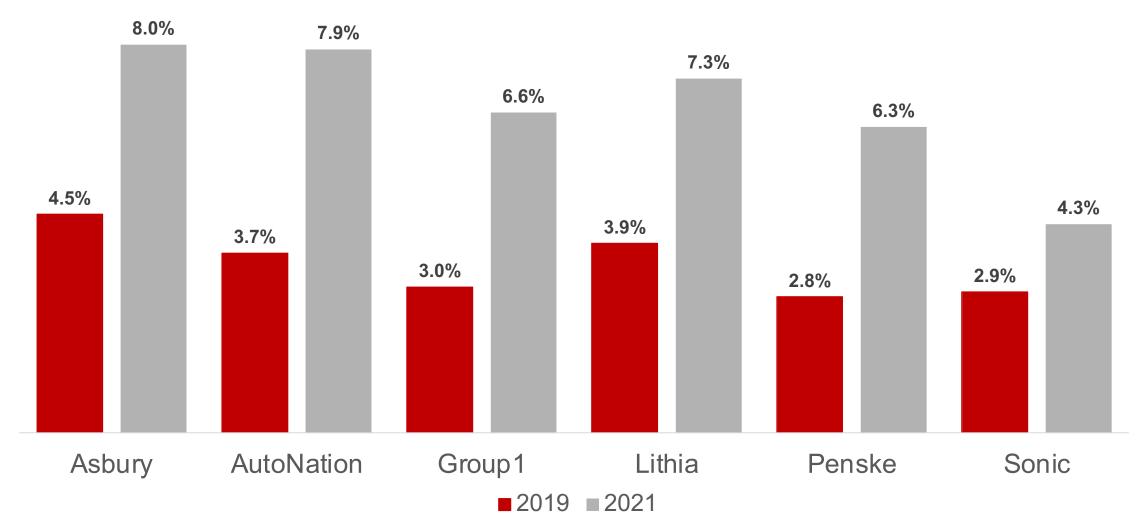
>>> DEALERSHIP SG&A AS % OF GROSS PROFIT

Through COVID and the microchip shortage, the public dealer groups have figured out how to become far more efficient



>>> DEALERSHIP OPERATING INCOME MARGIN JUMPS

More profit per unit combined with lower operating costs (primarily headcount) has meant record profitability for dealers



>>> DEALERS FACING MORE UNCERTAINTY THAN EVER BEFORE



Focus on Consumer Convenience



OEMs Selling Direct to Consumer



Accelerating Margin Compression



Autonomous Vehicles



Entrance of Big Technology Players



More Complex Vehicles



Electrification



More Reliable Vehicles



Build to Order



Consolidation

>>> POINT OF VIEW

THE DEALERFUND IS BUILDING MOMENTUM

We're planning on conducting the initial close of the fund in mid-May, and in preparation, we have onboarded three new employees:

Andrew Gordon is coming aboard as Head of Value Creation, to work closely with dealers throughout the U.S. to identify solutions that solve key challenges dealers face today, and to guide them as we invest in emerging technologies that are transforming the future of the industry.

Adam Lafferty is joining us as VP of Operations and will manage Automotive Ventures' strategic operations to prepare us to scale up and grow our investor and portfolio company base.

Brian Reed is joining Automotive Ventures as an Operating Partner, to help us work closely with our investors, better identify companies for investment, and accelerate their adoption post-investment.

Automotive Ventures is committed to hiring the best people to support our investors and entrepreneurs. I've been lucky enough to have worked with Andrew, Adam and Brian in the past, and I respect their leadership skills, value their insight and welcome their vision and ingenuity to support our investors and help our portfolio companies grow. I'm honored that they've decided to join the

Automotive Ventures leadership team and I look forward to driving the company forward together.

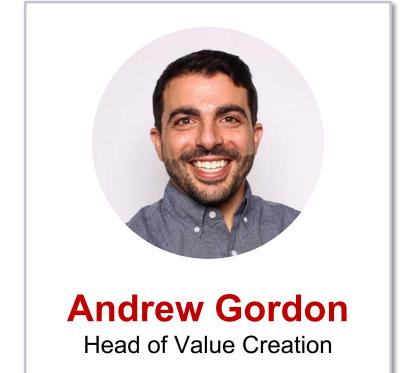
We continue to make dealership visits, asking owners to articulate their vision of what the future looks like and identify operational gaps that might be filled by technology solutions, a process that will ultimately define the areas of investment for the DealerFund. I look forward to sharing our findings with you in future Intel Reports.

It's an exciting time for this industry, and I look forward to working with you to create the future.

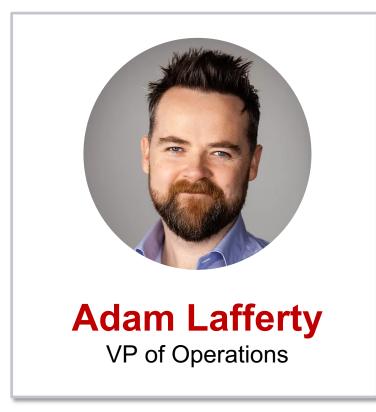
Steve Greenfield
CEO and Founder

CEO and Founder Automotive Ventures

>>> ADDING CAPABILITIES TO SUPPORT DEALERFUND



© 2022





>>> DEALERFUND VISITS WITH AUTO DEALERS

Let me know if you want us to drop by and visit you at your store

MAY 2022

Su	Мо	Tu	We	Th	Fr	Sa
1	2	3 Dal	4 llas	5	6	7
8 Tar	9 npa	10 New J	11 Jersey	12	13	14
15 Cinci	16 innati	17 Chica	18 go SF	19 O	20	21
22		24	_		27	28
29	30	31				

JUNE 2022

Su	Мо	Tu	We	Th	Fr	Sa
			1 Las \	2 Vegas	3	4
5	6	7	8 Mont	9 ana	10 Miami	11
12	13 San [14 Diego	15	16	17	18
19		_	22	23	24	25
26	27	28	29	30		

JULY 2022

Su	Мо	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	-28 Ft Lau	29 derdal	e 30

"There are two schools of thought on the new-car dealership industry in America. One school sees that the industry is 125 years old and concludes its time is over. The other school sees that the industry is 125 years old and concludes that it must be one very adaptable group of entrepreneurs! I side with the second view."

- Glenn Mercer



>>> AV MOBILITY INDEX: LARGEST MONTHLY MOVERS

Changes during month of April 2022

LARGEST \$ CHANGE				
INCREASE				
Penske (PAG)	\$717m ↑			
AutoNation (AN)	\$694m ↑			
CDK Global (CDK)	\$618m 1			
DECREASE				
Tesla (TSLA)	\$218.8b ↓			
Rivian (RIVN)	\$14.6b ↓			
Volkswagen (VOW3)	\$12.8b ↓			

LARGEST % CHANGE				
INCREASE				
Asbury (ABG)	16.4% 1			
AutoNation (AN)	11.4% 🕇			
CDK Global (CDK)	10.8% 1			
DECREASE				
Carvana (CVNA)	51.5% ↓			
Arrival (ARVL)	47.7% ↓			
Faraday Future (FFIE)	47.5% ↓			

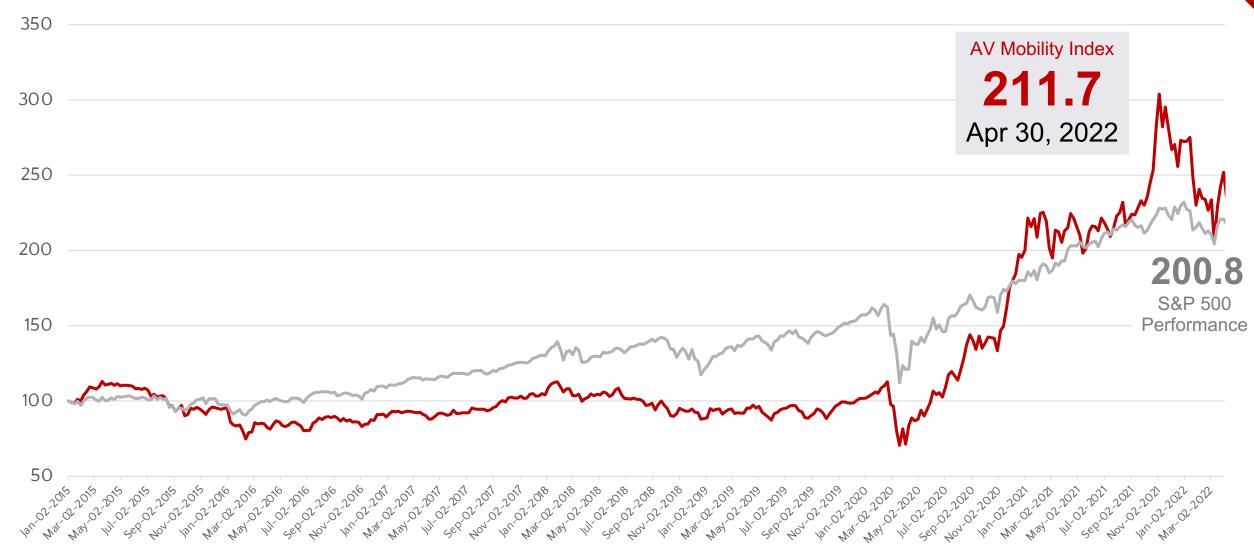




>>> AV MOBILITY INDEX: RELATIVE MARKET CAPS



>>> AUTOMOTIVE VENTURES MOBILITY INDEX

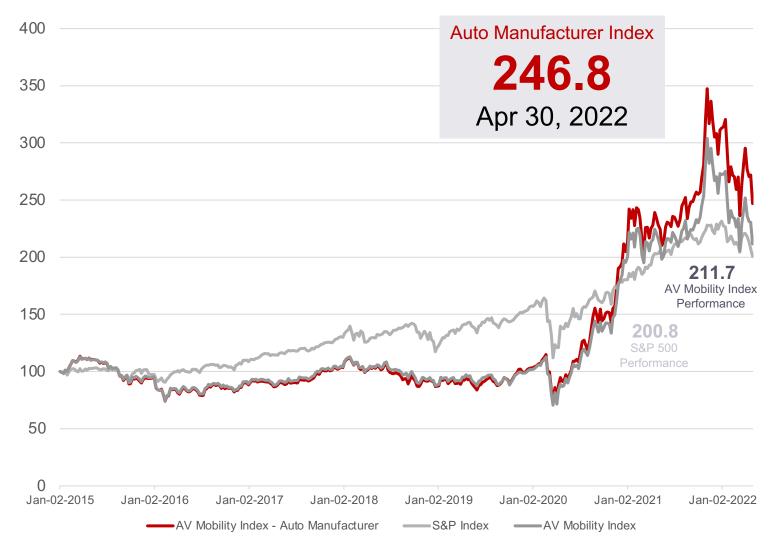


Source: Automotive Ventures; Market Cap weighted; Indexed back to Jan 2015





>>> SUB-INDEX: AUTO MANUFACTURER



Source: Automotive Ventures; Market Cap weighted; Indexed back to Jan 2015

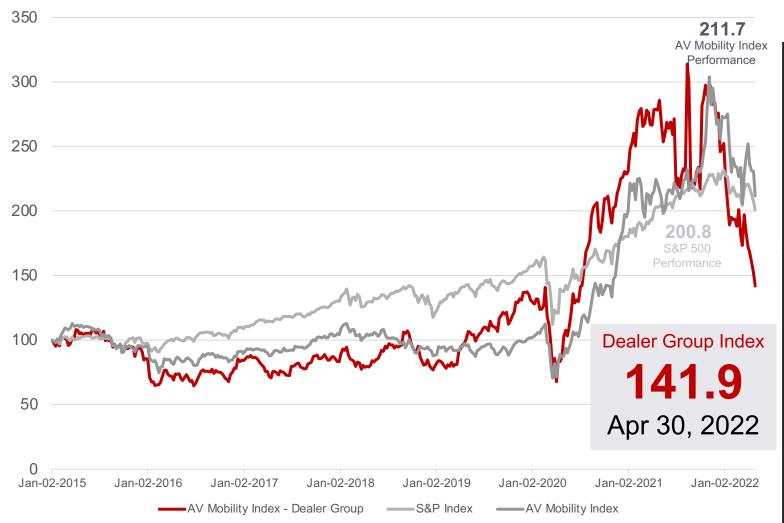
RELATIVE MARKET VALUATIONS







>>> SUB-INDEX: DEALER GROUP/ONLINE DEALER



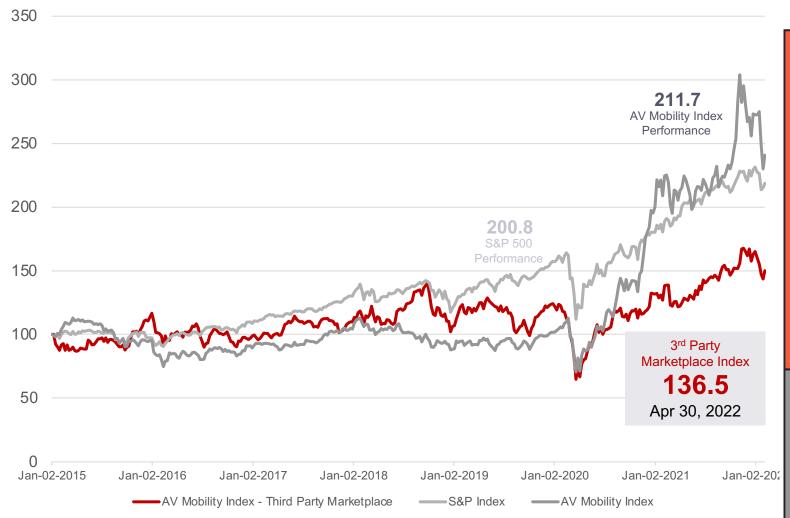
Source: Automotive Ventures; Market Cap weighted; Indexed back to Jan 2015

RELATIVE MARKET VALUATIONS CARVANA CarMax (KMX) **AutoNation** PENSKE **Automotive** Asbury (ABG) AutoNation (AN) **GROUP 1** Sonic) AUTOMOTIVE' Sonic Auto Lithia (LAD) (SAH) Penske (PAG) Group 1 Auto (GPI)



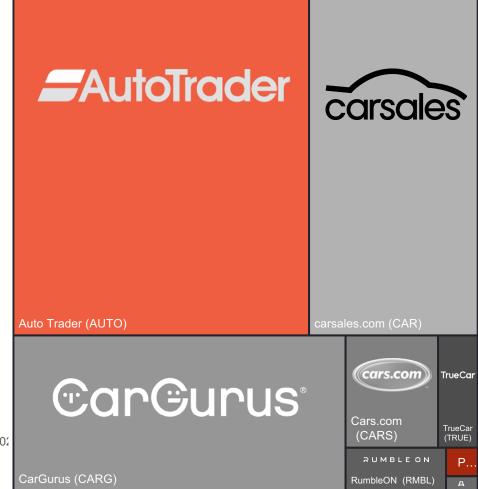


>>> SUB-INDEX: THIRD PARTY MARKETPLACES



Source: Automotive Ventures; Market Cap weighted; Indexed back to Jan 2015

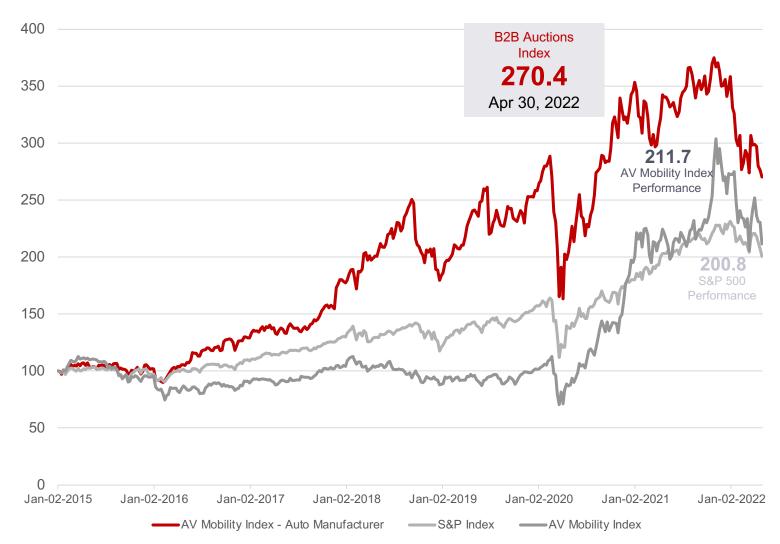
RELATIVE MARKET VALUATIONS





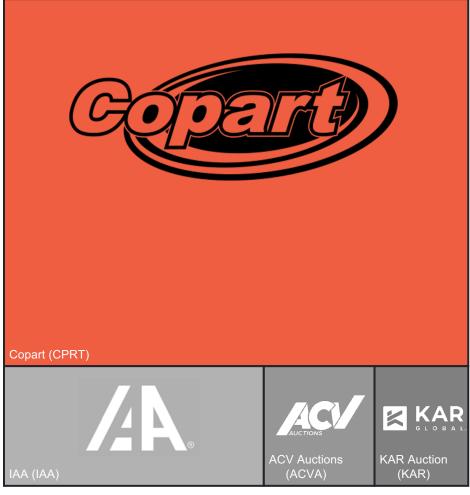


>>> SUB-INDEX: B2B AUCTIONS



Source: Automotive Ventures; Market Cap weighted; Indexed back to Jan 2015

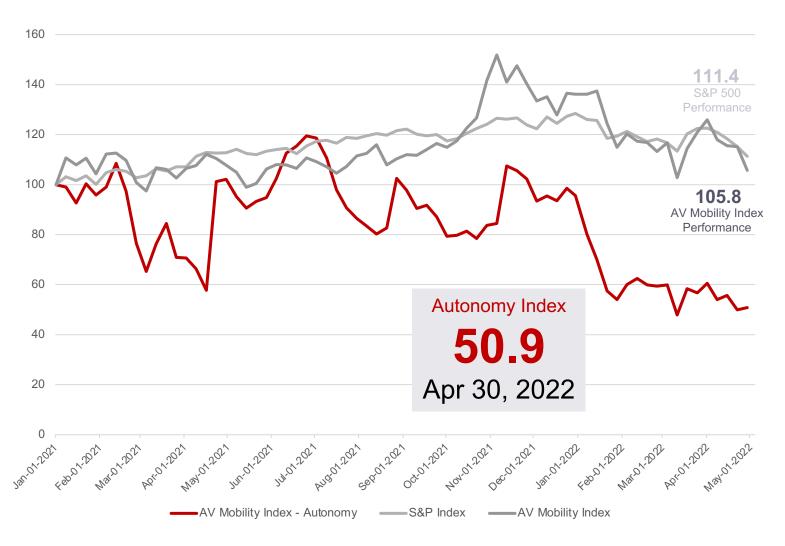
RELATIVE MARKET VALUATIONS





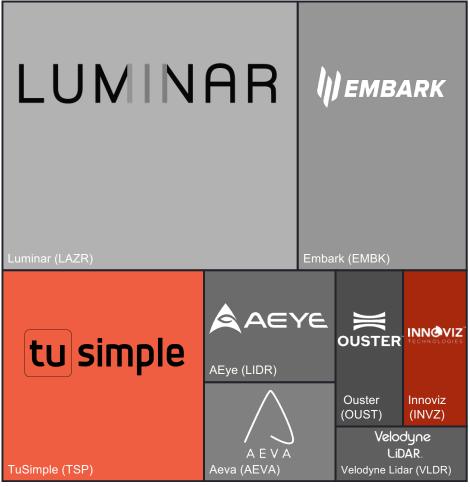


>>> SUB-INDEX: AUTONOMY



Source: Automotive Ventures; Market Cap weighted; Indexed back to Jan 2021

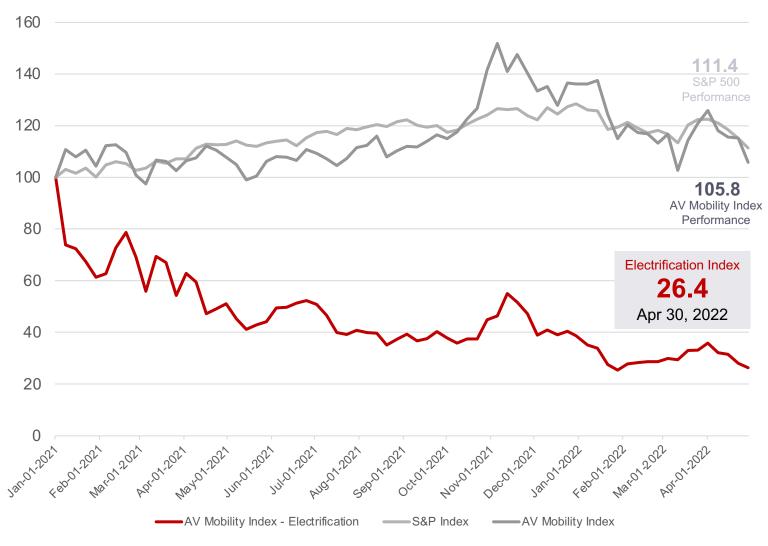
RELATIVE MARKET VALUATIONS







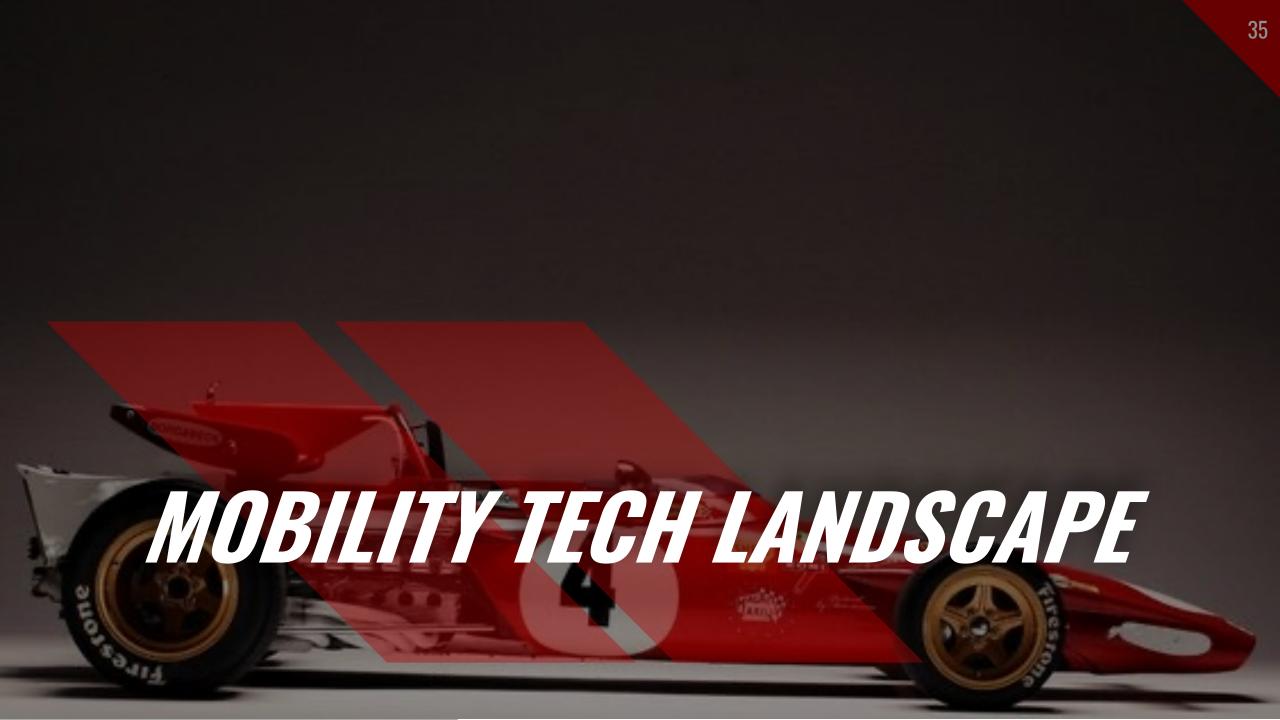
>>> SUB-INDEX: ELECTRIFICATION



Source: Automotive Ventures; Market Cap weighted; Indexed back to Jan 2021

RELATIVE MARKET VALUATIONS QuantumScape -chargepoin+ ChargePoint (CHPT) QuantumScape (QS) blink Solid Power GFREYR wallbox FREYR Battery Solid Power (SLDP) Blink (BLNK) (FREY) Lightning **EVgo** eMotors **©HYLIION PROTERRA** (ZEV) Hyliion EVgo Rom... Wallbox (WBX) Proterra (PTRA) (EVGO) (HYLN)





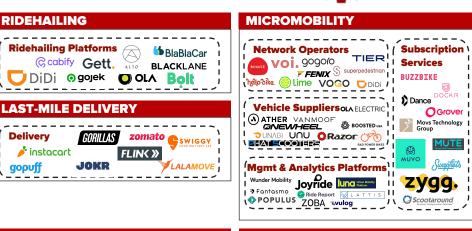
>>> MOBILITY TECHNOLOGY LANDSCAPE



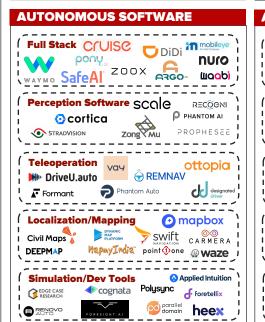




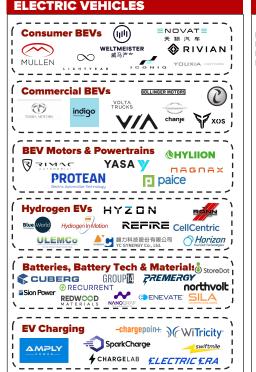




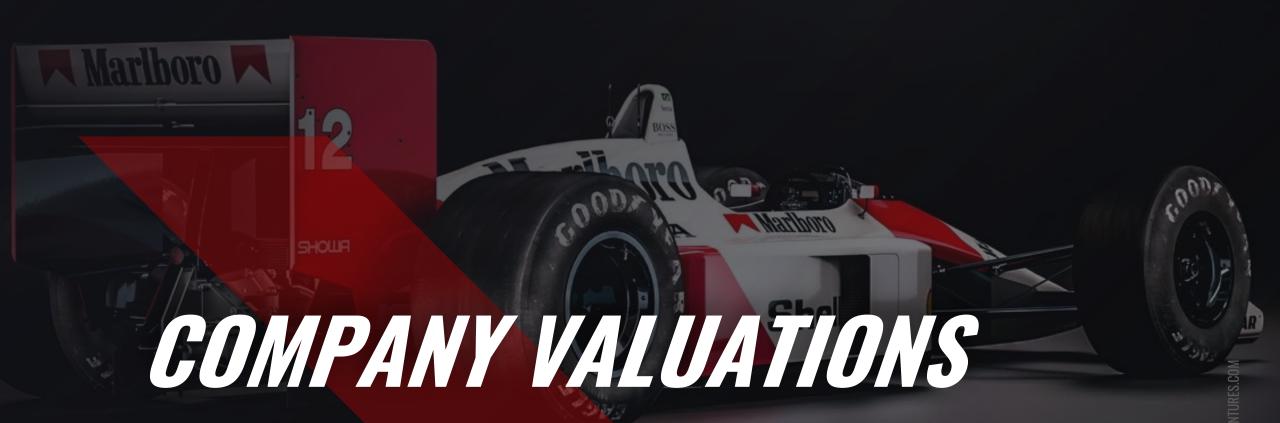










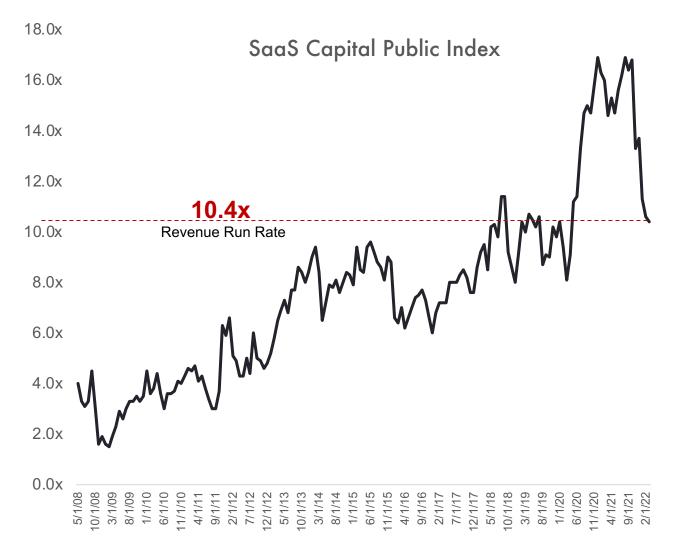




Source: Christoph Janz at Point Nine Capital

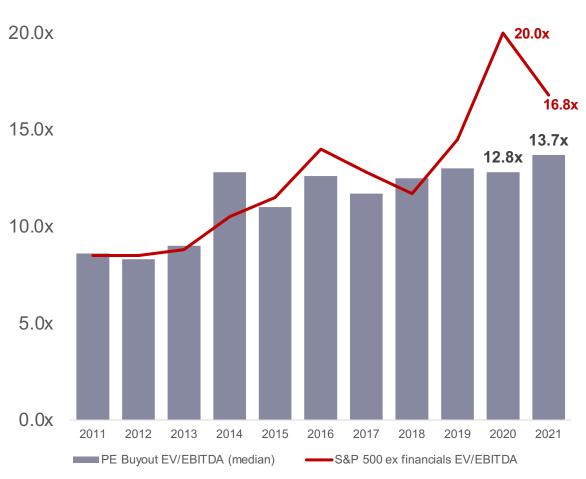
	PRE-SEED	SEED	SERIES A	SERIES B	SERIES C	
ARR	\$0	\$0 - \$200k	\$1m - \$1.5m	\$3m - \$5m	\$10m+	
ARR GROWTH (Y/Y)	NA	300%	300%	250%	200%	
VALUATION	\$1m - \$3m	\$4m - \$11m	\$15m - \$40m	\$50m - \$140m	\$100m+	
ROUND SIZE	\$200k - \$500k	\$1m - \$4m	\$5m - \$14m	\$15m - \$40m	\$20m+	
INVESTORS	Friends, Family, Angels	Angels, Micro VCs	VCs	VCs	VCs, PE	
TEAM	Smart, committed team with relevant experience	Strong fit between founders' skills and market need	Proven ability to attract and manage great hires	Experienced leaders in most functions; Proven ability to recruit senior people	Complete senior management team	
PRODUCT/MARKET FIT	Market research indicates strong need for the project	, , ,		Increasing evidence of strong product/market fit in huge market	Clear and increasing evidence of product/market fit	
SALES/MARKETING & UNIT ECONOMICS	Signs of organic tr		Early evidence of a repeatable, scalable, profitable sales model; CAC payback <12 months	Short sales cycle relative to ACV; Net dollar retention>100%; LTV:CAC >3:1	Predictable, profitable, scalable sales/marketing machine	
TRACTION	Growing waiting list of first pilot customers	Engaged first users; adding a few \$k in MRR per month	Get from 0 to \$100k MRR within 12 – 18 months; Growing 300%/year	Growing 250% per year	Growing 200% per year; negative net MRR churn	
DEFENSIBILITY	None	Speed to market	Brand is emerging; evidence of unique data asset	First signs of a successful brand, platform or data play	Strong signs of a successful brand, platform or data play	
MARKET POTENTIAL	Belief in \$10M+ ARR potential	Conviction there's \$100m - \$300m+ ARR potential	Increasing evidence of \$500m+ ARR potential	Increasing confidence in exit potential	Increasing confidence in strategic buyer or IPO potential	

>>> PUBLIC MARKET SAAS AND PE BUYOUT MULTIPLES









Source: PitchBook | Geography: U.S.

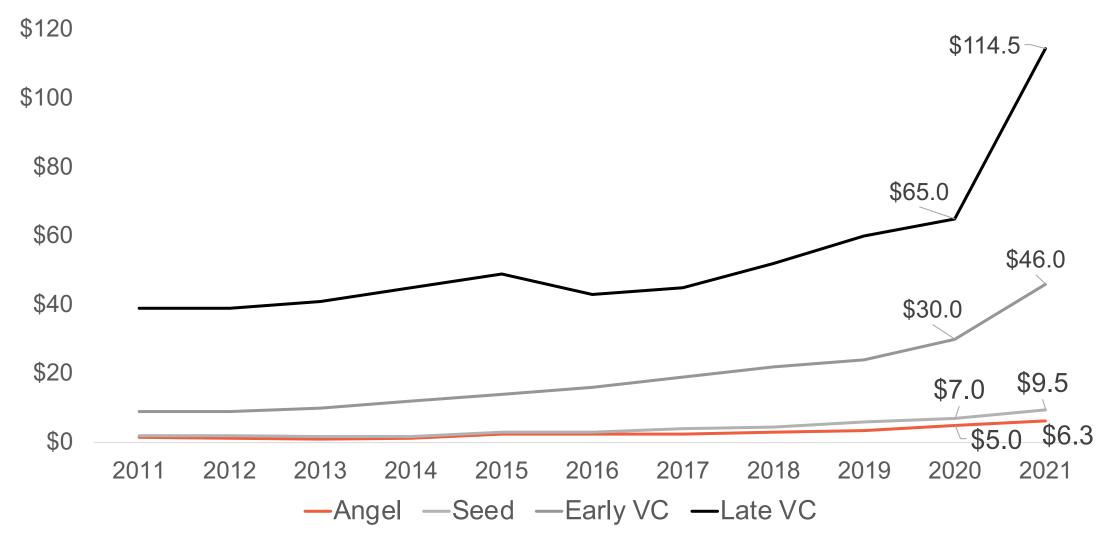




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>>> VALUATIONS UP ACROSS ALL STAGES OF FUNDING

U.S. VC median pre-money valuations (\$m) by stage



© 2022

>>> AUTOMOTIVE TECHNOLOGY TRANSACTION MULTIPLES

Business Model	Definition	Revenue Multiple		
Pure SaaS	Uses software to provide customers with a service. Creates, develops, hosts, and updates the product. Has access to a global market and can scale without increasing product delivery costs.	10.0x+		
Tech- Enabled Services	Brings new or innovative user-experiences using existing technologies to the market. Consumes and/or creates technology (physical infrastructure, hardware or software) designed and configured into a solution delivered to an end user customer.	3.0x-5.0x		
Pure Services	A business that generates income by providing services instead of selling physical products.	1.0x-2.0x		

Multiples higher for companies that have:

- 1. Predictable, recurring revenue
- 2. Low churn
- 3. High gross margins
- 4. High growth rates
- 5. High annual revenue growth
- 6. Strong upsell opportunities



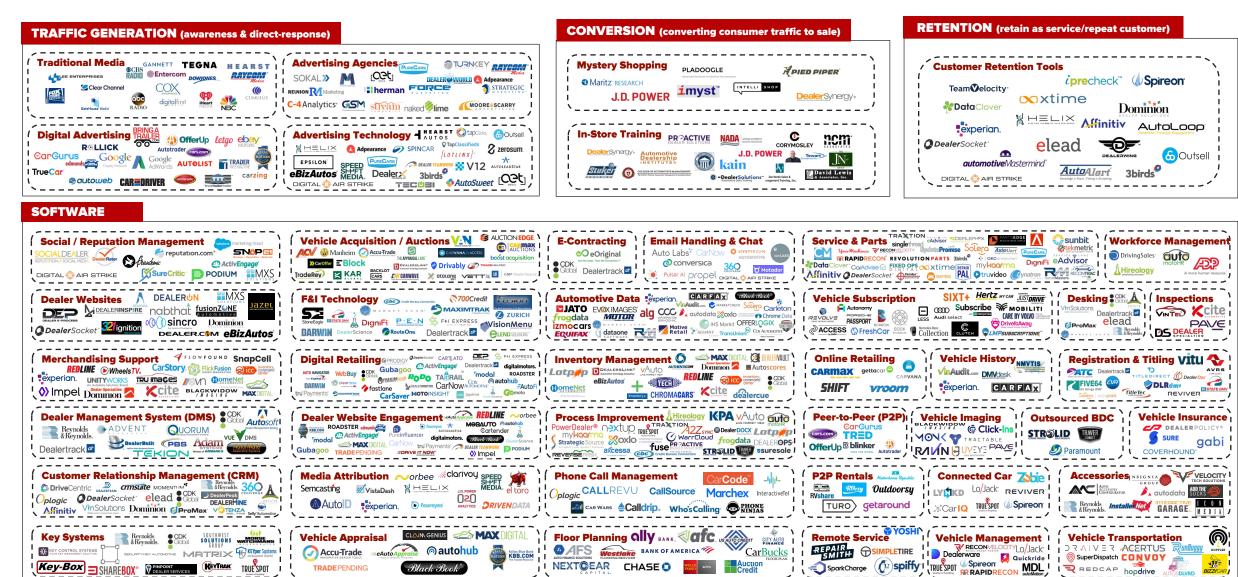




DEALER AUTOTECH LANDSCAPE

© 2021

>>> DEALERSHIP AUTO TECH LANDSCAPE









>>> APRIL 2022 TRANSACTIONS



Investments This Month



\$1.7m Pre-Seed



Ever Charge

Acquisition by

SK E&S





SIGO

\$5.4m Seed Financing

LISTEN®



nodar

Re-envision safety.

\$12m Series A



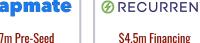
ROUTE REPORTS

\$3.25m Seed

Urban

Innovation Fund







BUILT

\$64m Series C

TIGERGLOBAL



rapido

\$180m Financing

SWIGGY













\$2m Funding

SUSV



























e/zinc

\$25m Series A

ANZU PARTNERS





TIME

\$153m Series A

PONY WeRide

















PBSC)

Acquisition by

tyA











>>> DEAL DETAILS: CDK GLOBAL ACQUIRED BY BROOKFIELD

OVERVIEW OF TRANSACTION

CDK Global (Nasdaq: CDK) will we acquired by Brookfield Business Partners for a total enterprise value of \$8.3 billion (\$6.4 billion cash, with the remainder in debt). Brookfield has -\$690 billion of assets under management. In February 2022, Brookfield sold Capital Automotive, a real estate company that provides sale-leaseback capital to auto dealers, to Ares Management Corporation for \$3.8 billion.

With approximately \$2 billion in revenues, and over 15,000 retail locations in North America, CDK provides retail technology and software solutions to auto dealers and OFMs

SIGNIFICANCE TO INDUSTRY

CDK has over the past several years come under pressure to sell itself and has been an activist target. It has offloaded low-margin businesses and instead tried to build out its digital businesses by buying online platforms such as Salty Dot, Roadster and Square Root.

CDK has expanded beyond its core DMS business, which had 9,181 automotive customer sites as of Dec. 31, into other dealership software products.

CDK has divested business units to focus on its core North American software market. In April 2020, CDK completed the sale of its digital marketing business, which included dealership websites, to Ansira Partners, and in March 2021, CDK sold its international business to private equity firm Francisco Partners for \$1.45 billion.

It's sad that the largest DMS and software vendor to car dealers will no longer be publishing their dealer count, MRR and total revenue quarterly. This will mean that we have less perspective on how CDK and Reynolds are doing vs. Tekion in the DMS wars.



\$8.3b Acquisition by

Brookfield

(\$6.4b cash; \$1.9b debt)

>>> 2022 TRANSACTIONS: JAN - FEB

January 2022



INRAS

Acquired by

Joby











































































MOLADIN®

\$42m Series A

northstan



Factorial

STELLANTIS







Sold 60% to















GOUACH

€3.3m Financing





Spireon

Acquisition by

⇒ SCLERA



Superpedestrian

S125m Series C

Jefferies



LeddarTech[®]

\$140m Series D

C FS INVESTORS



\$50m Series B

INSIGHT

PARTNERS



CelLink

\$250m Financing

















autopedia

SOELECT INC

gm VENTURES

\$11m Series A



RUCK IT IN

S13m Financing

GLOBAL FOUNDERS CAPITAL

M PLATFORM

S115 Series C

SoftBank Vision Fund

SCIENCE



FHZUH

PORSCHE

SECURE

\$3.5m Pre-Series A

Inflexor



















GO>TO





TENNECO

\$1.6b Acquisition by

APOLLO





DATA

Acquired by





Acquired by

NCTON







YOSHI

Minority investment

BRIDGESTONE



















dott

>>> 2022 TRANSACTIONS: MAR- APR

March 2022



SUMMIT NANOTECH

\$14m Investment

C>PRICORN



mœve

\$105m Series A2

Si Speedinvest



(iii) ALPINA

Acquisition by

BMW GROUP



cruise

\$3.45b Investment

gm









\$675m Financing

Vy capital





April 2022

























© сүтк

\$3m Financing

Hike Ventures

shivemapper

\$18m Series A

Multicoin Capital



Investment

GOOD#YEAR







































































Zong

\$157m Investment by

□ 財通資本



MIF

\$75m Investment



(G) STEER

\$1.5m Financing

North Central Texas
Council of Government

\$30m Series B



Acquisition by

lyR

TPG RISE



S37m Series A

₽IV









(spiffy

S32m Series B



Serve

\$10m Investment by



been

\$25m Series A-1

ABS Capital



ietBlue



A

\$5m Series A













- INCEPTIO









\$13m Financing











F&I SENTINEL

Majority Recap by

C CALERA



TOYOTA









Confidential materials provided by Automotive Ver



>>> 2021 TRANSACTIONS: JAN - MAR

Jan 2021



Mar 2021

























































(KEEPS

Investment by

SSM



















































MIDWEST

acquired by



CarCapital

\$8.8m Series A

FM CAPITAL





Diagnostics

Acquired by

asTech)



VERUSEN

Series A





Social Auto

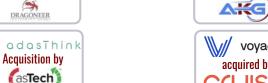
\$1.5m Seed

Overline















DEALER-FX

\$200m acquisition

Snap-on.





\$9.0m Investment

DN Capital





ENEVATE

\$81m Series E

Fidelity



\$2.0b SPAC

NextGer









>>> 2021 TRANSACTIONS: APR - JUN

→ Jerry

S28B Series **B**

Pulsar Al

Acquired By

SPINCAR

E/NRIDE

\$110m Series B

\$15m Series A

ROCSYS

\$6.3m Fundraising

FORWARD.one

Series C Funding

OD AUTOPAY

Merger

% rategenius

Passport \$90m Funding

Car Trade...

Filed for IPO

SIXTH

STREET

WeRide

GCODWATER

Apr 2021



















May 2021



PDM NUTUME NO

\$4m Fundraising

FUSE

(II) OCULII

\$55m Series B

CATAPULT CONDUCTIVE

Auction Frontier

KAR

:) Affectiva

Acquired by

smart eye

MotoRefi

\$45m financing

Goldman

@DealerSocket

Acquisition by

Solera

monoDrive

Acquisition By

N

carsales

Acquiring 49% of

TRADER

Sachs

Acquisition by





















Lender Compliance Technologies

\$4.15M Series A

Шaabi

\$83.5M Series A

khosla ventures

DEEPMAP

Acquisition By

ON INVIDIA.

Cruise

S5B Line of Credit

gm FINANCIAL

II EMBARK

Narthern Genesis

PocketExpert

mykaarma

Solid Power

Potential Merger

DCRC

(S) HESAI

\$300M Series D

Ventures

Acquisition By

SPAC Merger













motorway.

\$67.7M Series B









Jun 2021

CARRO

\$360M Series C

SoftBank Vision Fund

kodiak

Investment by

BRIDGESTONE

IOTecha

\$13.2M Financing

bp ventures

DRIVENDATA

\$4.5M Series Seed B

Aa

Aramisauto

IP0

满邦 Full Truck Alliance

S20B IPO

TRACTABLE

\$60M Series D

NSIGHT GeorgianPartners

CABANA

S10M Series A

CRAFT

QUANERGY SPAC Merger

CITIC CAPITAL 中信資本

L**®**CUS

\$50M Series C

Qualcom

₩hereIsMyTransport

\$14.5 Series A Ext.

ΓRΞD

NASPERS Cathay Africany





'c/

buser

\$138M Fundraise













CREDR

S6.5M Financing

YAMAHA



ROADSTER

\$336M Acquisition by

OO CDKGlobal.













>>> 2021 TRANSACTIONS: JUL - AUG

Jul 2021





















Aug 2021



































































































































MotorDocs



Griiio

Minority Investment

PORSCHE



kovi kovi

\$104m Series B

VALOR

canadadrives.





\$25m Series B

FORTÉ



CEPTON

SPAC IPO

BRIDGESTONE



OCTANE

\$52m Series D

PROGRESSIVE



Gatik

\$85m Series B

K KOCH





















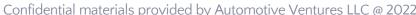












>>> 2021 TRANSACTIONS: SEP - OCT

Sep 2021



ASSET TRACK

Acquired by

∡dvantage



foretellix

S32m Series B

MoreTech Ventures



KAVAK

\$700m Series F

GENERAL (G) CATALYST



Acquired by

erate



S8M Series A

BLUE BEAR







\$40m Series C

✓ liahtrock



dellfer

S8m Series A

DENSO

Oct 2021

















gogolo

\$2.3b SPAC

PRINCEVILLE







TB出行

\$1.2b investment



Acquired by

CHALO

































VOOM \$15m Financing J<u>A</u>L





EDGE CASE RESEARCH

S12m Series A

wabeo 🞾

VOLTA TRUCKS

€37m Financing

LUXOR







CARSOME



TACTILE

\$27m Series C

D



Infinitum

\$40m Series C

Energy Innovation Capital





Oxbolica

5% Investment

(TF)



Flock Freight

\$215m Financing

SoftBank Vision Fund



\$100m Series C

coatue













TRADE

Series C Funding

ByteDance

CARS 24



ryd

€10m Financing

bp ventures





Acquisition by

GO>TO



\$15m Series A

CALIBRATE (>

\$46m Acquisition

FLiXmobility



OUSTER

S69m Acquisition

SENSE



SUN MOBILITY

\$50m Financing

Vito



\$25m Series A

bp ventures







Cargamos





marshmallow

\$85m Series B





AutoLeap⁷

\$18m Series A

BainCapital



























>>> 2021 TRANSACTIONS: NOV - DEC

Nov 2021



NOUNTIL

S3.0m Seed Round

ponooc



greyp 🧚

Majority Acquired



samsara





Gett.

\$1.1b SPAC IPO

ROSECLIFF







treepz

\$2.8m Seed

UNCOVERED FUND



SPREE

\$200m IPO



TIRE RACK

Acquisition by

DISCOUNT



aifleet

\$21m Series A

OBVIOUS

Valuinsight

Acquired by

360



max.ng

\$31m Series B

✓ lightrock

spare

\$18m Series A

inovia

OLA

\$52.7m Financing

TEMASEK

Acquired by **XL**erate

Dec 2021



AUTOMOTIVE

RLP

Seed Round

KREISEL 🔆

Majority Acquired

JOHN DEER

(F

LG Energy Solution

Planned \$10.8b IPO





Seatron TECHNOLOGIES

\$11m Series A



SWIPCAR

€30m Acquisition

CAZOO

Carketa

\$6m Seed Round

origin ventures

S-1 Filed for IPO



\$700k Seed

Quest

sıasearch

Acquisition by

scale

optibus

CT

\$101m Series C

TEMASEK



() METOAK元權

\$15m Series A

CTC Capital 和利资本

Inspiration

\$200m Financing

ARCLIGHT



TRED

\$25m Series B

W Westake Financia

metromile

\$500m Acquisition

Lemonade

goto

ADIA

\$50m Financing

Blackstone



IONITY

€700m Investment

BlackRock

TIER

\$200m Series D

NOVATOR

ĕ SPΛRTΛN

\$15m Series A

Prime Movers



\$11m Series A

ARCTERN

VERTICAL

S200m Financing





CloudTrucks

\$115m Series B

TIGERGLOBAL



nuvo cargo

\$20.5m Financing

TIGERGLOBAL

serve

O VIQ

Planned IPO



carma

\$20m Seed

[IGERGLOBA]

CANDELA

\$24m Financing

VENTURES







RESEARCH

\$228m Series A

SoftBank Vision Fund

HAOMO.AI

\$157m Financing

Hillhouse

Capital

eLeapPower

C\$21m Series A

Investment

This Month



A arc

\$30m Series E

ECLIPSE

Deliverr

\$250 Financing

TIGERGLOBAL





PreAct

\$13m Series A

State Farm









\$74m Series B

■ M&G



\$30 Acquisition

CARS



ClearFlame

\$17m Series A

Breakthrough Energy



carzamaകി

£112m Financing









\$13m Seed







W LiveWire

Planned SPAC IPO

>> AEA Bridges Impact Corp



SOLVENTO

\$4.5m Financing

DYNAMO



FACTION

Strategic Investment

公TDK

TDK VENTURES



coros

\$6.1m Seed Round

DYNAMO





O IMOTIONS

\$46.6m Acquisition

smart eve



MITRACHEM

S20m Series A

SOCIALCAPITAL

\$57m Financing





DATA DRIVEN

Acquired by

Verisk



Γ!

Factorial

Undisclosed

B KV





otoklix

\$10m Series A

ALPHA JWC

VENTURES





7

VERTICAL

SPAC IPO

ROADSTONE



Solid Power

\$1.2b SPAC IPO

DCRB











viapool

Acquisition by

swil







\$125m Series B

■ SIP Global Partners

















>>> 2020 TRANSACTIONS



ebay classifieds acquired by Adevinta

alg acquired by J.D. POWER

AUTO GROUP \$300m Financing

WAYMO \$3.0b Financing DıgnıFi \$14m Financing

\$20m Financing

carlotz \$827m SPAC Acamar Partners

BACKLOT CARS acquired by KAR

AURORALABS \$23m Financing

●● CDKGlobal \$1.45b sale to FRANCISCO



Invests in ırculor



BRING A TRAILER acquired by HEARST AUTOS

shopmonkey : \$25m Financing

 $K \Lambda R M \Lambda$ \$100m Financing LUMINAR Public Offering (SPAC)

TRUCK HERO Acquisition L CATTERTON

-chargepoin+ Public Offerina (SPAC)

revolos acquired by **Protective**

IHS Markit \$44.0b sale to S&P Global



RIVIAN \$2.5b Financing

R/I/N Financing



DEALERS acquired by MAG McCONKEY

AUTØLIST acquired by **Car**Gurus

BLACKWIDOW \$1.5m Financing

\$724.4m

acquired by NATIONAL AUTO CARE



: DONLEN \$875m sale to *ATHENE





Public Offering (SPAC)

















































\$7m Financing

CARVANA Offers 5.0m Class A stock



\$1.375m Financing



















\$6.2m Financing

modal \$15m Series A HONDA





Route**match** acquired by Uber

finn.auto

€20 million

Series A

























AFFIVAL

\$5.4b+ SPAC

(((























CarOffer

\$275m Acquisition

@ar@urus





>>> MOST IMPORTANT AUTO TECH DEALS BY YEAR: 2012-2016



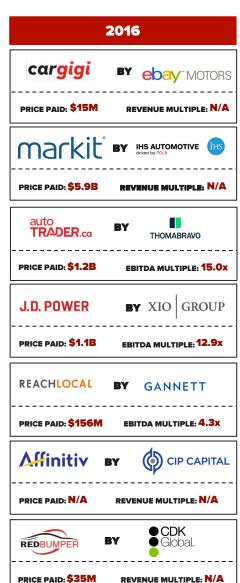


REVENUE MULTIPLE: 10.0x

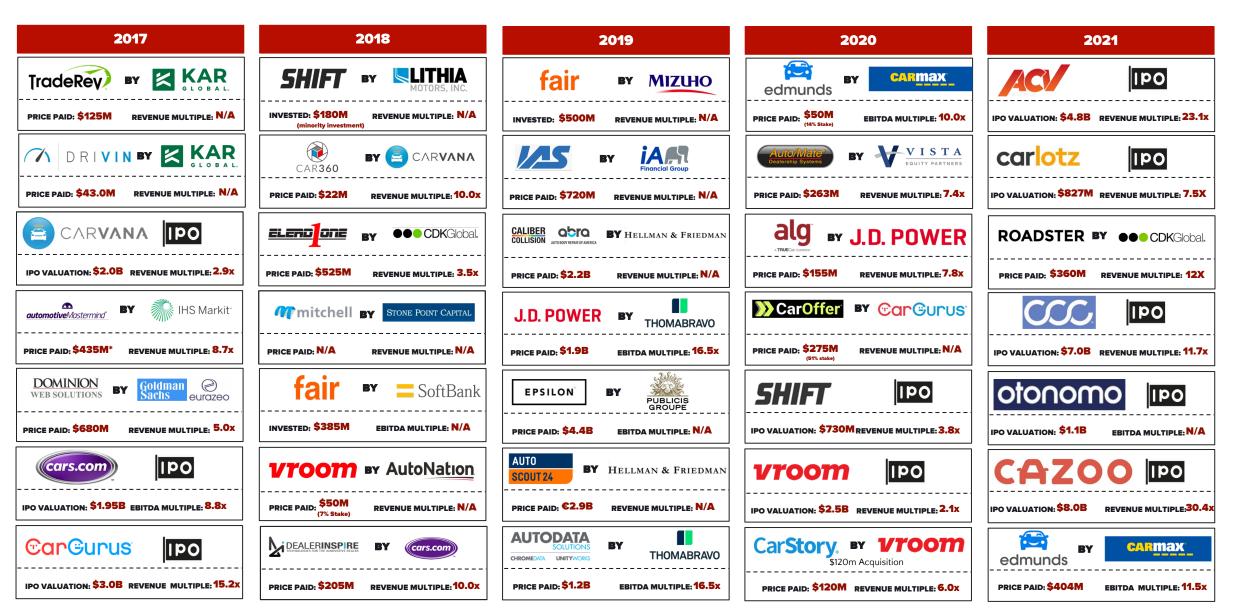
PRICE PAID: \$30M







>>> MOST IMPORTANT AUTO TECH DEALS BY YEAR: 2017-2021





>>> MAY COMPANIES TO WATCH

O carmigo

carmigo.io

Carmigo is a seller's best friend. Make the dealerships come to you. We're an auction-based marketplace. Hundreds of dealerships bid every day. Don't sell? Don't pay. Flat \$250 if your car sells. Dealers have access to ore cars, more information and can make better buying decisions.



turnautomotive.com

Turn Automotive is a digital marketplace where all dealers can list, buy and sell inventory, get real time trade appraisals, and even make offers on participating dealer's front-line stock right from the same easy platform.



heycharge.com

HeyCharge's mission is to make EV charging ubiquitous and affordable, starting with retrofitting apartment buildings across Europe. We offer a no-hassle, fast retrofit of low-cost electric vehicle chargers to your residential multi-unit property (e.g., a parking garage below an apartment building). We offer ZERO UPFRONT COST for installation.



stableins.com

Rideshare, carshare, and delivery vehicle owner insurance. Stable is building tools and additional services alongside its insurance product that will help you more efficiently and profitably run your business.



everwash.com

EverWash provides marketing support for the nation's number one car wash membership program. EverWash helps owners and operators increase profits through its turnkey membership program. Its new technologies and innovations include Remote Start, digital sales attendants, and WashX Vehicle Analytics.



<u>summitnanotech.ca</u>

Summit Nanotech's first technology, denaLi™ DLE technology (direct lithium extraction), provides extraction as a service (EaaS) using plug-and-play modular units. Summit's denaLi™ modular units are designed to double yield, reduce GHG emissions, minimize the use of chemicals and fresh water, and cut waste by 90% compared to traditional methods.

IDDIONICS

addionics.com

Addionics provides specialized improved rechargeable batteries by redesigning their architecture. With a novel and patent pending 3D metal fabrication method, we enhance performance, mileage, safety, cost and charging time of batteries. There are two sides to the company – hardware making smart 3D electrodes, and software where Ai will optimize given structures for given performance attributes.



gouach.com

Gouach invented and produces renewable lithium-ion batteries. Our batteries are designed to last thanks to our patented system of cell replacement. Since lithium-ion cells are now expendable, the BMS is connected and guaranteed 10 years. This way we reduce by 80% the environmental impact of lithium batteries.





>>> 2022 COMPANIES TO WATCH

ZOZZ GOMI MINIEG IG WMIGH											
JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC
AWAKE Mobility awakemobility.de	VOLTAIQ. voltaiq.com	FERMATA ENERGY fermataenergy.com	designated	© carmigo	?	?	?	?	?	?	?
eyegage.com	1KOM MA5° 1komma5grad.com/en	Utilimarc*	Thum is Up Referrals Without Asking getathumbsup.com	TURN O TO HOS Company turnautomotive.com	?	?	?	?	?	?	?
CEREBRUM cerebrum-sensor.com	RLP rapidliquidprint.co	Viaduct viaduct.ai	© EVmatch evmatch.com	HEY CHARGE heycharge.com	?	?	?	?	?	?	?
学さい。 vinai.io	VISIONARY MACHINES visionarymachines.com	OTTOMETRIC ottometric.com	4 SCreen	STABLE stableins.com	?	?	?	?	?	?	?
CarDana optitive Guel cardana.co	DriveU.auto	SOELECT INC Soelect.com	© CarmaCare	EverWash everwash.com	?	?	?	?	?	?	?
♦ CHARGELAB chargelab.co	LECTRIUM lectrium.io	annotell.	cinch.io	SUMMIT NANOTECH summitnanotech.ca	?	?	?	?	?	?	?
Kindred kindredmotonworks.com	knowsmoke.com	SECURE THINGS securethings.ai	RIDEÇO rideco.com	ADDIONICS addionics.com	?	?	?	?	?	?	?
Bcomp° bcomp.ch	PIONIX pionix.com	SHIFT5 shift5.io	Assured assured.claims	GOUACH gouach.com	?	?	?	?	?	?	?

DEC

TAILHAND:

tailhand.com

autofleet

autofleet.io

Upstream

Rhombus

PASS

PORT evpassport.com

WeaveGrid

>>> 2021 COMPANIES TO WATCH

FEB MAR APR MAY **JAN**





l**ccf**













FIXED OPS D I G I T A L















carpay.com_



Installe Net

installernet.com

Dealer×

dealerx.com

FAPID

tapclassifieds.com





Eriendemic

friendemic.com

DEALERTRADE network.

dealertrades.net











nubrakes.com

JUN

JUL

wrapmate

wrapmate.com

blyncsy

blyncsy.com

QUANTUM

quantum5.ai

LifeSaver

lifesaver-app.com

doilande

dollaride.com

INFORMED

informed.iq

MOTORQ

motorq.com



































SEP



recurrentauto.com

















OCT

STYRATA

tyrata.com

enerjazz

enerjazz.tech

AUTORITY

autority.io

everrati

everrati.com

(7) Coulomb

coulomb.ai

♦ interplai

interpl.ai







NOV

















autocorp.ai





smartcar.com

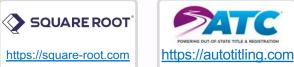


>>> 2020 COMPANIES TO WATCH



www.autohub.io



















=AutoFi

www.autofi.com

www.darwinautomotive.com

digitalmotors:

www.digitalmotors.com

♠ PRODIGY

https://getprodigy.com

www.edealerdirect.com

www.carwave.com

@-DFALFR





A2Z (SYNC

www.a2zsync.com

asTech

https://astech.com

() spiffy

www.getspiffy.com

https://pave.bot





C DEALERPOLICY

www.dealerpolicy.com

REVIVER

www.reviver.com

PARTSEDGE















































www.suresale.com



(WarrCloud

www.warrcloud.com



Z zerosum.

https://zerosum.ai





















www.socialautotransport.com

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steve@automotiveventures.comx